Moore County Department of Aging/Senior Enrichment Center (General Fund)

Department Narrative:

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, RSVP, SHIIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community!

Revenue Sources FY18 Budget:

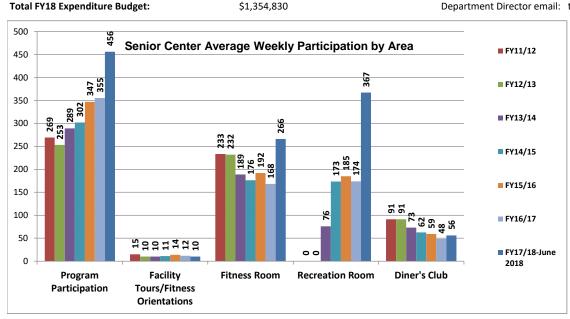
Grants	\$793,908	58.60%
Fees/Donations	\$47,425	3.50%
County Property Tax	\$513,497	37.90%

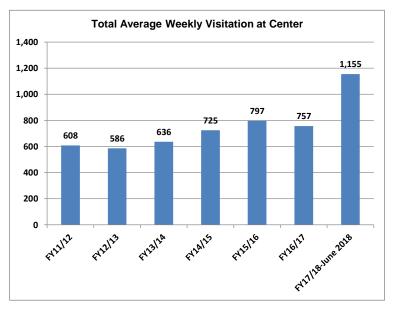
FY18 Budgeted Staffing Positions:

20 Full-Time1 Part-Time

Department Director: Terri Prots

Department Director email: tprots@moorecountync.gov





	Aging - Senior Enrichment Center - Average Participation								
Fiscal Year	Program Participation	Facility Tours/Fitness Orientations	Fitness Room	Recreation Room	Diner's Club	Total Average Weekly Visitation at Center	Home Delivered Meals Ordered	Home Delivered Meals Served	Home Delivered Meals Over Ordered
FY10/11	247	16	240	0	95	598			
FY11/12	269	15	233	0	91	608			
FY12/13	253	10	232	0	91	586			
FY13/14	289	10	189	76	73	636			
FY14/15	302	11	176	173	62	725			
FY15/16	347	14	192	185	59	797			
FY16/17	355	12	168	174	48	757			
FY17/18-June 2018	456	10	266	367	56	1,155	21,403	21,320	83

Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

Department Narrative:

Child Support: The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collections information.

Day Reporting: The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

Youth Services: The Youth Services Program provides juvenile restitution, teen court, and psychological assessments for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The psychological evaluation component funds psychological evaluations required by the juvenile court counselors to help determine appropriate resources required for youth involved with the Department of Juvenile Justice and Delinquency Prevention. Staff members also conduct educational training sessions as a program component to teach youth positive coping strategies for dealing with various situations.

Revenue Sources FY18 Budget:

Child Support:	Federal Grants	\$755,203
Child Support:	CSE Collections	\$14,500
Child Support:	Application Fees	\$1,200
Child Support:	Paternity Fees	\$2,000
Day Reporting:	Contract Revenue	\$119,486
Youth Services:	JCPC Grant	\$96,298
Youth Services:	Donations	\$250

Total FY18 Expenditure Budget:

Child Support \$702,233

Day Reporting \$119,486

Youth Services \$96,548

Day Reporting								
	Successful Program Completion %							
Month	Monthly %	Monthly % YTD % Target %						
Jul-17	77%	76.9%	70%					
Aug-17	60%	72.2%	70%					
Sep-17	0%	65.0%	70%					
Oct-17	50%	60.7%	70%					
Nov-17	50%	59.0%	70%					
Dec-17	66%	60.0%	70%					
Jan-18	25%	57.0%	70%					
Feb-18	67%	58.8%	70%					
Mar-18	27%	53.2%	70%					
Apr-18	43%	51.3%	70%					
May-18	90%	55.8%	70%					
Jun-18	83%	59.2%	70%					

FY18 Budgeted Staffing Positions:

	Full-time	Part-time
Child Support	11	0
Day Reporting	0.15	0
Youth Services	0.85	0

Department Director: Teresa Brewer

Department Director email: tbrewer2@moorecountync.gov

	Child Support								
Collection	Month-	Month-	YTD	YTD					
Month	FY16/17	FY17/18	FY16/17	FY17/18					
July	\$485,808	\$439,469	\$481,222	\$439,469					
August	\$477,472	\$439,503	\$944,577	\$878,972					
September	\$467,521	\$447,440	\$1,395,884	\$1,326,412					
October	\$477,211	\$451,711	\$1,878,790	\$1,778,123					
November	\$471,299	\$433,179	\$2,371,256	\$2,211,302					
December	\$467,342	\$454,006	\$2,845,514	\$2,665,308					
January	\$462,723	\$450,879	\$3,270,409	\$3,116,187					
February	\$449,516	\$457,745	\$3,765,179	\$3,573,932					
March	\$543,299	\$550,501	\$4,333,142	\$4,124,433					
April	\$470,683	\$481,930	\$4,814,424	\$4,606,363					
May	\$487,366	\$512,370	\$5,317,037	\$5,118,733					
June	\$504,434	\$480,171	\$5,814,478	\$5,598,904					

Moore County Department of NC State Cooperative Extension (General Fund)

Department Narrative:

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

Revenue Sources FY18 Budget:

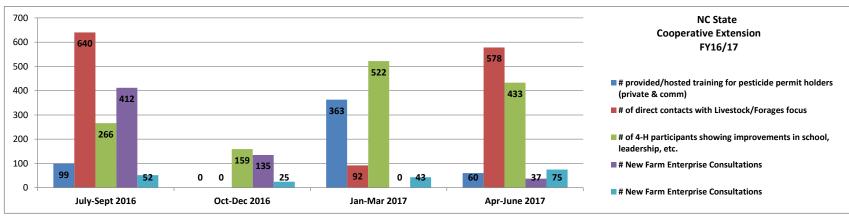
Aerator Revenue \$100 County Property Tax \$262,573

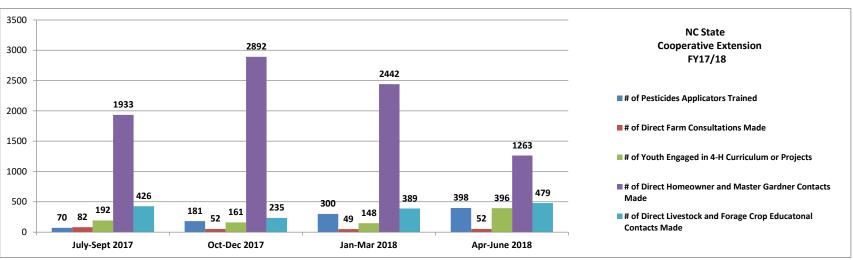
FY18 Budgeted Staffing Positions:

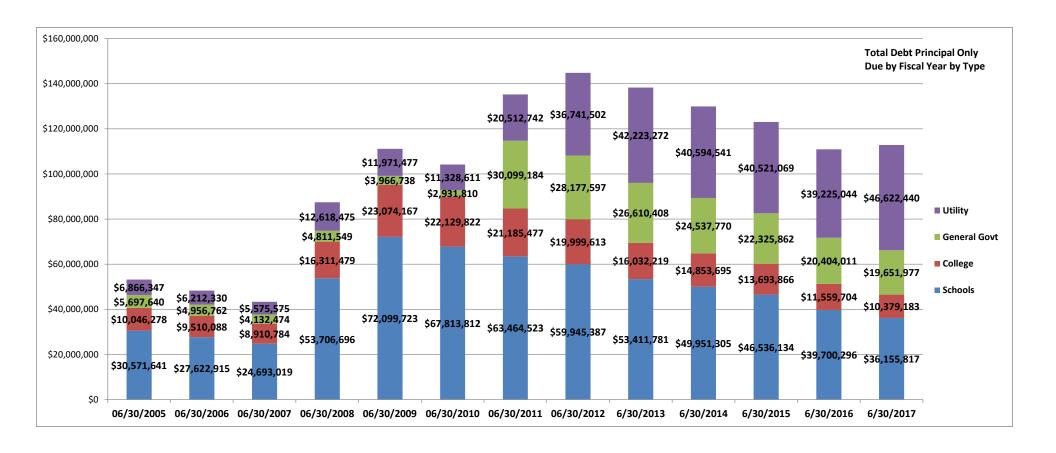
6 Full-Time 0 Part-Time (NC State University Coop Extension reimburses up to 50% of Salaries. (County pays 100% Live Stock Agent & the Family & Consumer Science Agent County pays at 34% because we share with them another County) (6 includes Director, 4H, Fam & Con Science, Horticulture, Livestock Agent and Admin Secretary). There is one resource covered 100% County.

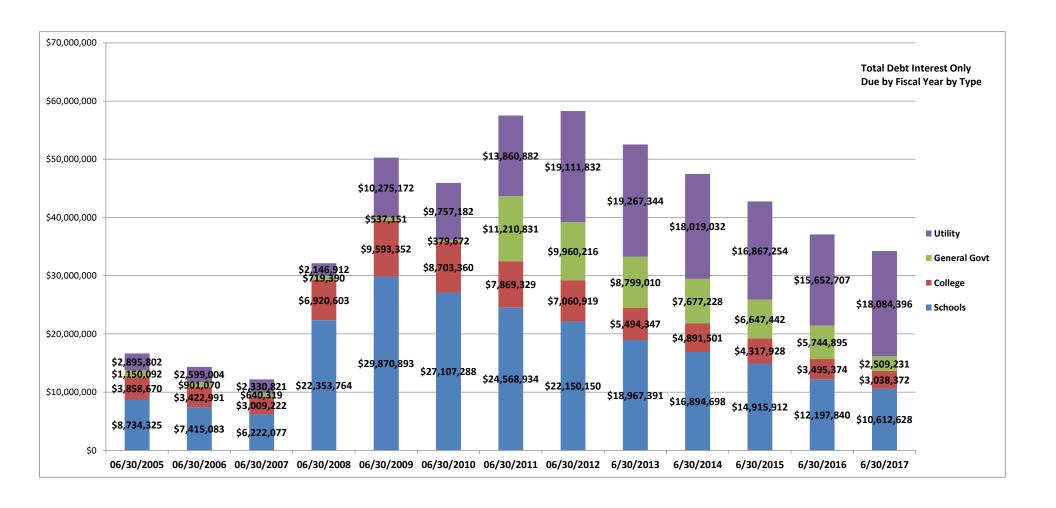
Total FY18 Expenditure Budget: \$262,673 Department Director: Debra McGiffin

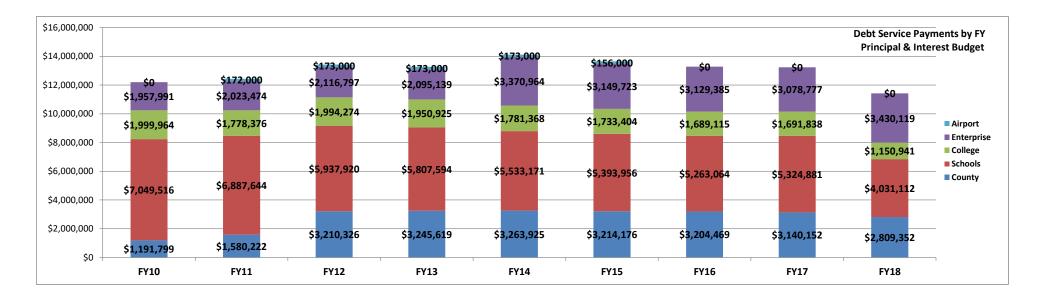
Department Director email: dmcgiffin@moorecountync.gov

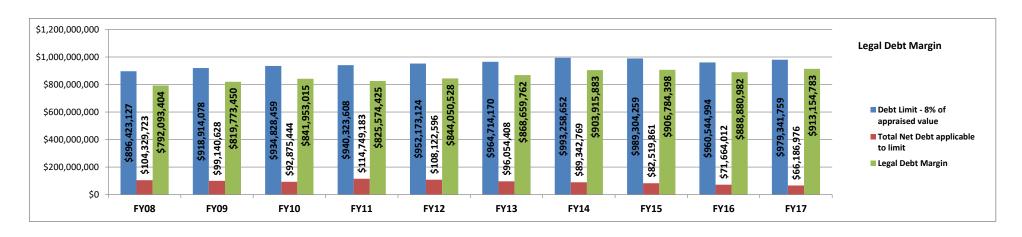












Moore County Budget & Actual Debt Service Payments by Fiscal Year by Category (includes Principal and Interest)

FY07 Budget

Roll Off Trucks

Airport Hangars

Jail Bldg

DSS Bldg

FY08 Budget

Roll Off Trucks

Airport Hangars

Jail Bldg

DSS Bldg

FY09 Budget

Track Loader

Roll Off Trucks

Airport Hangars

Jail Bldg

FY10 Budget

Jail Bldg

DSS Bldg

Track Loader

Roll Off Trucks

County

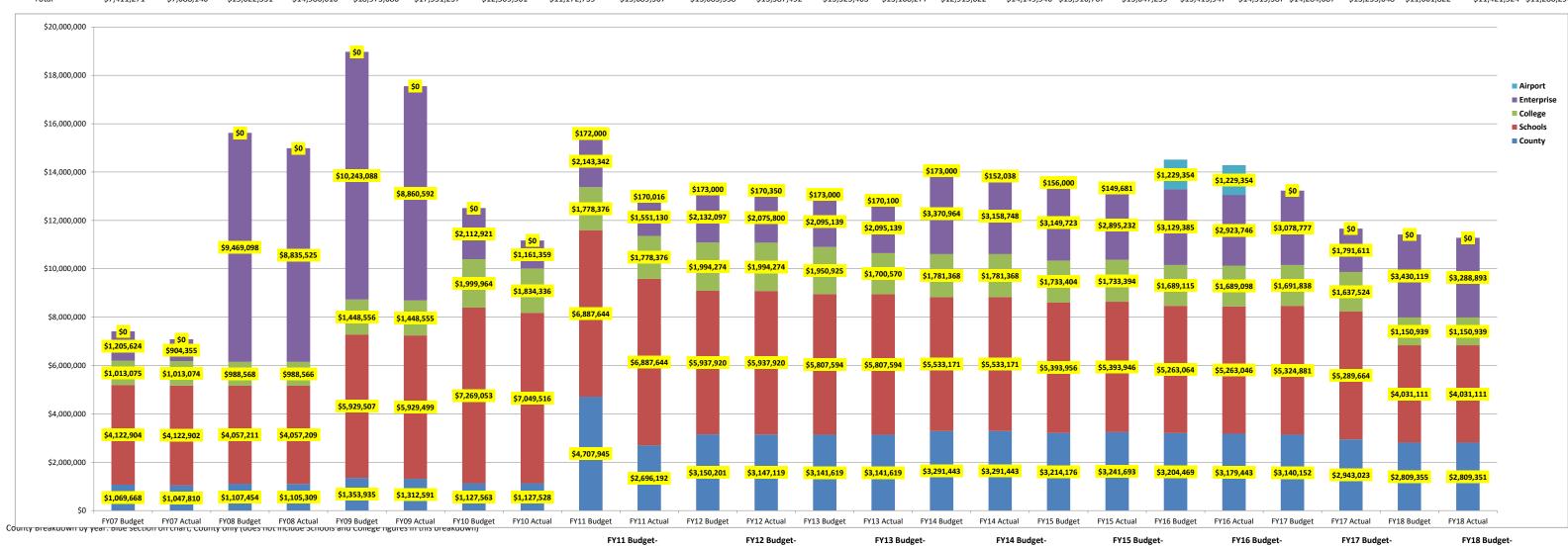
NarrowBand

Animal Bldg

DSS Bldg

Carriage Oaks

Category	FY07 Budget	FY07 Actual	FY08 Budget	FY08 Actual	FY09 Budget	FY09 Actual	FY10 Budget	FY10 Actual	FY11 Budget	FY11 Actual	FY12 Budget	FY12 Actual	FY13 Budget	FY13 Actual	FY14 Budget	FY14 Actual	FY15 Budget	FY15 Actual	FY16 Budget FY16 Actual	FY17 Budget	FY17 Actual	FY18 Budget FY18	3 Actual
County	\$1,069,668	\$1,047,810	\$1,107,454	\$1,105,309	\$1,353,935	\$1,312,591	\$1,127,563	\$1,127,528	\$4,707,945	\$2,696,192	\$3,150,201	\$3,147,119	\$3,141,619	\$3,141,619	\$3,291,443	\$3,291,443	\$3,214,176	\$3,241,693	\$3,204,469 \$3,179,443	\$3,140,152	\$2,943,023	\$2,809,355 \$2,	,809,351
Schools	\$4,122,904	\$4,122,902	\$4,057,211	\$4,057,209	\$5,929,507	\$5,929,499	\$7,269,053	\$7,049,516	\$6,887,644	\$6,887,644	\$5,937,920	\$5,937,920	\$5,807,594	\$5,807,594	\$5,533,171	\$5,533,171	\$5,393,956	\$5,393,946	\$5,263,064 \$5,263,046	\$5,324,881	\$5,289,664	\$4,031,111 \$4,	,031,111
College	\$1,013,075	\$1,013,074	\$988,568	\$988,566	\$1,448,556	\$1,448,555	\$1,999,964	\$1,834,336	\$1,778,376	\$1,778,376	\$1,994,274	\$1,994,274	\$1,950,925	\$1,700,570	\$1,781,368	\$1,781,368	\$1,733,404	\$1,733,394	\$1,689,115 \$1,689,098	\$1,691,838	\$1,637,524	\$1,150,939 \$1,	,150,939
Enterprise	\$1,205,624	\$904,355	\$9,469,098	\$8,835,525	\$10,243,088	\$8,860,592	\$2,112,921	\$1,161,359	\$2,143,342	\$1,551,130	\$2,132,097	\$2,075,800	\$2,095,139	\$2,095,139	\$3,370,964	\$3,158,748	\$3,149,723	\$2,895,232	\$3,129,385 \$2,923,746	\$3,078,777	\$1,791,611	\$3,430,119 \$3,	,288,893
Airport	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	\$172,000	\$170,016	\$173,000	\$170,350	\$173,000	\$170,100	\$173,000	\$152,038	\$156,000	\$149,681	\$1,229,354 \$1,229,354	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total	\$7,411,271	\$7,088,140	\$15,622,331	\$14,986,610	\$18,975,086	\$17,551,237	\$12,509,501	\$11,172,739	\$15,689,307	\$13,083,358	\$13,387,492	\$13,325,463	\$13,168,277	\$12,915,022	\$14,149,946	\$13,916,767	\$13,647,259	\$13,413,947	\$14,515,387 \$14,284,687	\$13,235,648	\$11,661,822	\$11,421,524 \$11,	,280,294
\$20,000,000) -																						
\$20,000,000																							



County

NarrowBand

Roll Off Truck

RRPS Center

County

Roll Off Truck

RRPS Center

County

EMS Stretcher Lease

Roll Off Truck

San Lease - IT

RRPS Center

County

EMS Stretchers Lease

Roll Off Truck

San Lease - IT

RRPS Center

County

Roll Off Truck

San Lease - IT

RRPS Center

EMS Stretchers Lease

County

San Lease - IT

RRPS Center

EMS Stretchers Lease

EMS Debifrillator Lease

County

RRPS Center & refunding

EMS Stretchers Lease

EMS Debifrillator Lease

Moore County Department of Social Services (General Fund)

Department Narrative:

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

Revenue Sources FY18 Budget:	% Allocation	FY	18 Budgeted	Staffing Positions:	
Fees	\$12,000	0.11%	102	Full-Time	(August added 2 more FT positions = 104)
Grants	\$7,527,387	70.40%	0	Part-Time	
County Property Tax	\$3,153,545	29.49%			

Total FY18 Expenditure Budget: \$10,692,932

Department Director: Laura Cockman

 ${\tt Department\ Director\ email:\ Icockman@moorecountync.gov}$

Mo	OORE COL	JNTY			
SOCIAI	L SERVICES -	JUNE 201	18		
	ADULT SERV	ICES			
	Reports	Reports			
	Received	Accepted	Guardianship		
Current Month	47	35	25		
YTD Totals	535	388			
CH	ILDREN'S SEF				
	Reports	Reports	Children in		
	Received	Accepted	Custody		
Current Month	105	64	33		
YTD Totals	1226	812			
F00D 41	UD NILETDETIC	NI CED VII	SEC		
FOOD AI	ND NUTRITIC		1		
	Application		Active Cases		
Current Month	291	499	4426		
YTD Totals	3,451	5,657			
A	DULT MEDIC	CAID			
Current Month	66	273	6148		
YTD Totals	1485	3220	02.0		
FAMILY AN	ND CHILDRE	N'S MEDIC	CAID		
	Applications	Reviews	Active Cases		
Current Month	84	1396	7202		
YTD Totals	2216	9661			
Day Care	550	Clients serve	ed by each		
Work First	58		rogram for the		
Emer. Assistance	7	current Mon	nth.		

Duties of the DSS Board: exclusive authority to recruit and select the Director of DSS after consultation with County Commissioners and to advise county and municipal authorities regarding policy and plans to improve the community's social conditions.

The Director is paid by the County. Employees are subject to Office of

State Personnel guidelines.

Moore County Board of Elections (General Fund)

Department Narrative:

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

Revenue Sources FY18 Budget:

FY18 Budgeted Staffing Positions:

4 Full-Time

0 Part-Time

Fees \$1,100 Municipal Elections \$107,035

County Property Tax \$506,639

Total FY18 Expenditure Budget: \$614,774

Department Director: Glenda Clendenin

Department Director email: elections@moorecountync.gov

		Elections - Re	gistration Totals				
Month	Total Voters	Democrat	Republican	Unaffiliated	Libertarian	Green	Constitution
July 1, 2016	63,864	16,698	26,174	20,710	282		
August 1, 2016	64,068	16,676	26,231	20,873	288		
September 1, 2016	64,264	16,712	26,235	21,019	298		
October 5, 2016	65,081	16,830	26,492	21,441	318		
November 1, 2016	65,463	16,810	26,728	21,597	328		
December 6, 2016	66,549	17,019	27,251	21,941	338		
January 3, 2017	66,564	16,981	27,272	21,973	338		
February 1, 2017	65,154	16,580	26,739	21,513	322		
March 1, 2017	65,012	16,515	26,659	21,516	322		
April 2, 2017	65,058	16,504	26,652	21,577	325		
May 1, 2017	65,139	16,489	26,687	21,632	331		
June 1, 2017	65,276	16,485	26,731	21,730	330		
July 4, 2017	65,428	16,496	26,783	21,819	330		
August 4, 2017	65,468	16,483	26,769	21,883	333		
September 1, 2017	65,598	16,482	26,787	21,997	332		
October 1, 2017	65,696	16,458	26,815	22,093	330		
November 1, 2017	65,737	16,438	26,836	22,137	326		
December 1, 2017	65,958	16,446	26,898	22,283	331		
January 1, 2018	66,026	16,427	26,930	22,337	332		
February 1, 2018	66,088	16,391	26,927	22,436	334		
March 1, 2018	66,129	16,389	26,939	22,463	338		
April 2, 2018	66,498	16,416	27,046	22,698	338		
May 1, 2018	66,664	16,420	27,106	22,798	340		
June 1, 2018	66,990	16,413	27,204	23,032	341		
July 2, 2018	67,218	16,418	27,272	23,181	345	2	0
Net Change	+228	+5	+68	+149	+4	+2	+0

The County Board of Elections chooses the Director and forwards their recommendation to the State Board of Elections Executive Director who makes the formal appointment. The County Board of Elections has the authority for hiring and firing other Election Employees. County Board of Elections controls the number of employees it employs and what they are to be paid, so long as the Board of Education spends on salaries no more than the amount appropriated by the Board of Commissioners.

Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

Department Narrative:

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hours. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

FY18 Budgeted Staffing Positions:

78.4 Full-Time

0 Part-Time

Revenue Sources FY18 Budget:

Fees/EMS Consultants \$2,942,219 Medicaid Cost Reimb \$347,000

County ALS Tax \$3,591,090 (.03 cents/\$100 value)

Appropriated FB \$0

Total FY18 Expenditure Budget: \$6,880,309

Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director

Department Director email: bphillips@moorecountync.gov, sbrooks@moorecountync.gov

	EMS # of Calls & Response Time FY17							
Month	Call Volume	Average Response Time	Avg Target Response Time					
Jul-16	1,014	10 min, 18 sec	<10 min 59 sec					
Aug-16	1,256	9 min, 53 sec	<10 min 59 sec					
Sep-16	1,326	11 min, 1 sec	<10 min 59 sec					
Oct-16	1,278	10 min, 29 sec	<10 min 59 sec					
Nov-16	1,208	10 min, 7 sec	<10 min 59 sec					
Dec-16	2,001	10 min, 35 sec	<10 min 59 sec					
Jan-17	1,094	10 min, 51 sec	<10 min 59 sec					
Feb-17	1,232	10 min, 48 sec	<10 min 59 sec					
Mar-17	1,349	11 min, 1 sec	<10 min 59 sec					
Apr-17	1,268	10 min, 42 sec	<10 min 59 sec					
May-17	1,288	10 min, 42 sec	<10 min 59 sec					
Jun-17	1,031	10 min, 55 sec	<10 min 59 sec					
Total	15,345							

	EMS # of Calls & Response Time FY18							
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time				
Jul-17	1370	1057	10 min, 54 sec	<10 min 59 sec				
Aug-17	1217	998	10 min, 33 sec	<10 min 59 sec				
Sep-17	1317	952	10 min, 27 sec	<10 min 59 sec				
Oct-17	1279	1014	10 min, 40 sec	<10 min 59 sec				
Nov-17	1181	943	10 min, 44 sec	<10 min 59 sec				
Dec-17	1295	1016	11 min, 2 sec	<10 min 59 sec				
Jan-18	1439	1148	11 min, 58 sec	<10 min 59 sec				
Feb-18	1337	1040	10 min, 37 sec	<10 min 59 sec				
Mar-18	1,328	954	10 min, 42 sec	<10 min 59 sec				
Apr-18	1,345	1,247	11 min, 20 sec	<10 min 59 sec				
May-18	1,405	1,027	10 min, 56 sec	<10 min 59 sec				
Jun-18	1,383	1,009	11 min, 1 sec	<10 min 59 sec				
Total	15,896	12,405						

Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

Department Narrative:

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

Revenue Sources FY18 Budget:

Fire Inspection Fees \$4,000 County Property Tax \$1,328,359

FY18 Budgeted Staffing Positions:

17.6 Full-Time 0 Part-Time

Total FY18 Expenditure Budget:

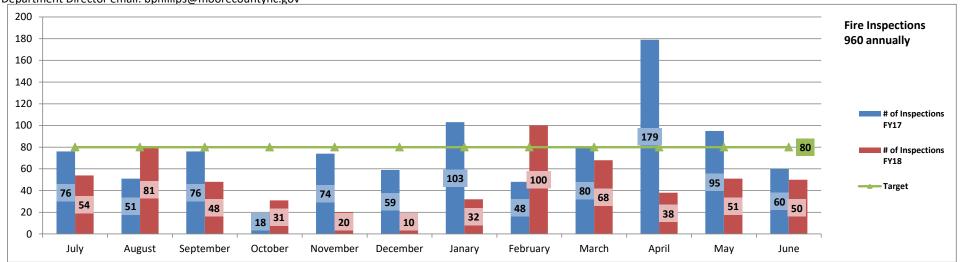
 Fire Marshall
 \$265,893

 Communications
 \$1,066,466

 Total
 \$1,332,359

Department Director: Bryan Phillips, Director

Department Director email: bphillips@moorecountync.gov



	Public Safety E911 Division Service Calls FY18											
FY17/18	Fire	Medical	Law Enforcement	Other	Total							
Jul-17	355	1370	4895	2834	9,454							
Aug-17	323	1217	4665	2679	8,884							
Sep-17	315	1317	4927	2492	9,051							
Oct-17	250	1279	4728	2302	8,559							
Nov-17	218	1181	5138	2136	8,673							
Dec-17	338	1295	4810	2268	8,711							
Jan-18	503	1439	4935	2368	9,245							
Feb-18	218	1337	4307	1657	7,519							
Mar-18	299	1328	5166	1816	8,609							
Apr-18	301	1345	4716	1847	8,209							
May-18	299	1405	5165	2155	9,024							
Jun-18	315	1383	4904	2115	8,717							
	3,734	15,896	58,356	26,669	104,655							

104,655

FY14 Audited Cash & Total Fund Balances								
Fund	Cash/Investments	Total Fund Balance						
100-General	\$26,471,444	\$31,779,675						
200-EMS	\$2,487,668	\$2,718,288						
210-E911	\$768,514	\$793,569						
230-MCTS	\$4,053	\$86,939						
260-CVB	\$136,193	\$381,503						
600-WPCP	\$3,613,196	\$18,190,749						
610-Utilities	\$2,943,559	\$19,490,615						
620-EMWD	\$424,402	\$2,626,689						
640-Airport	\$1,350,011	\$1,801,287						
810-Risk	\$954,102	\$237,348						
250-CR Projects	\$12,742,772	\$12,742,772						
251-CR Debt	\$3,773,949	\$3,773,949						
252-CR Enterprise	\$1,694,865	\$1,694,865						

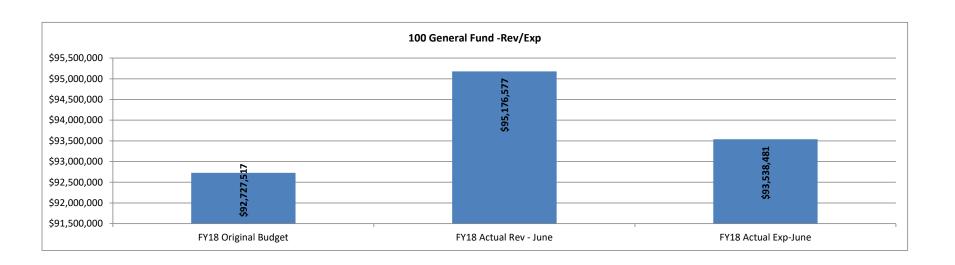
FY16 Audited Cash & Total Fund Balances								
Fund	Cash/Investments	Total Fund Balance						
100-General	\$20,946,171	\$27,060,438						
200-EMS	\$1,274,469	\$1,538,375						
210-E911	\$1,190,574	\$1,209,313						
215-Fire District	\$82,938	\$118,147						
220-SWCD	\$64,587	\$63,862						
230-MCTS	\$328	\$111,259						
260-CVB	\$370,826	\$458,288						
600-WPCP	\$6,419,343	\$16,920,752						
610-Utilities	\$2,628,495	\$23,847,733						
620-EMWD	\$753,977	\$2,002,200						
640-Airport	\$1,757,059	\$3,100,818						
810-Risk	\$2,041,227	\$1,432,259						
250-CR Projects	\$22,186,278	\$22,186,278						
251-CR Debt	\$0	\$0						
252-CR Enterprise	\$0	\$0						
253-CR SCC Proj	\$0	\$0						
254-CR SCC Debt	\$0	\$0						

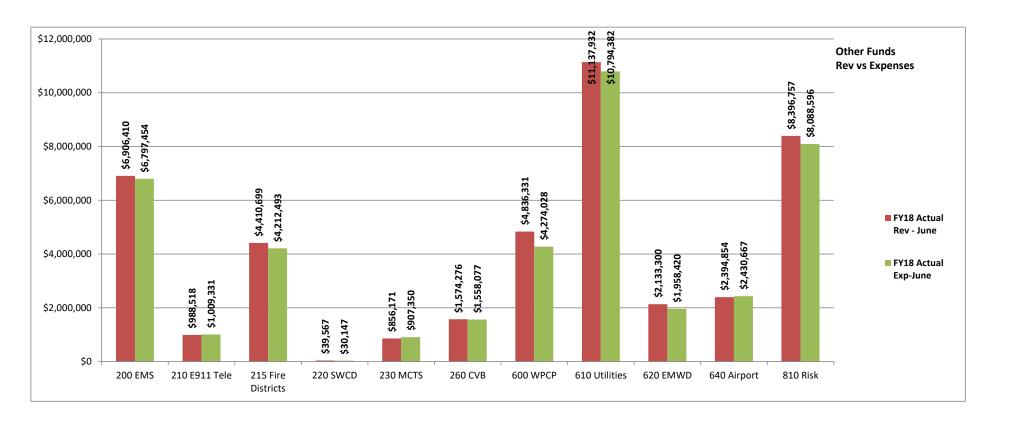
FY15 Audited Cash & Total Fund Balances									
Fund	Cash/Investments	Total Fund Balance							
100-General	\$23,912,635	\$25,485,736							
200-EMS	\$1,681,772	\$1,924,461							
210-E911	\$978,496	\$1,003,900							
230-MCTS	\$4,624	\$102,299							
260-CVB	\$388,824	\$422,114							
600-WPCP	\$1,256,144	\$16,341,419							
610-Utilities	\$3,278,316	\$21,414,569							
620-EMWD	\$482,202	\$2,204,150							
640-Airport	\$1,469,158	\$1,834,741							
810-Risk	\$1,826,391	\$1,274,749							
250-CR Projects	\$20,156,219	\$20,156,219							
251-CR Debt	\$0	\$0							
252-CR Enterprise	\$0	\$0							
253-CR SCC Proj	\$454,079	\$454,079							
254-CR SCC Debt	\$47,964	\$47,964							

FY17 Audited Cash & Total Fund Balances								
Fund	Cash/Investments	Total Fund Balance						
100-General	\$22,723,837	\$29,080,929						
200-EMS	\$1,576,274	\$1,857,184						
210-E911	\$927,881	\$1,207,529						
215-Fire District	\$478,784	\$510,802						
220-SWCD	\$72,611	\$71,551						
230-MCTS	\$54,796	\$133,066						
260-CVB	\$405,928	\$523,458						
600-WPCP	\$7,542,950	\$17,664,733						
610-Utilities	\$3,220,749	\$23,663,752						
620-EMWD	\$1,056,261	\$1,188,746						
640-Airport	\$2,178,351	\$3,387,455						
810-Risk	\$1,747,897	\$1,111,367						
250-CR Projects	\$23,680,690	\$23,680,690						
251-CR Debt	\$0	\$0						
252-CR Enterprise	\$514,405	\$514,405						
254-CR SCC Debt	\$0	\$0						
256-CR MCS Debt	\$208,290	\$208,290						

	Total County Educational Funding by Fiscal Year										
				Capital Outlay/CR							
FY	Student Enrollment	Current Expense	Debt Service	Projects SCC	Digital Learning	Cap Reserve - Debt SCC	Total Funding				
FY13-14-Schools	12,812	\$25,165,140	\$5,533,171	\$711,932	\$750,000		\$32,160,243				
FY14-15-Schools	12,825	\$25,315,140	\$5,393,955	\$1,200,000	\$600,000		\$32,509,095				
FY15-16-Schools	12,838	\$26,265,140	\$5,263,064	\$750,000	\$750,000		\$33,028,204				
FY16-17-Schools	12,849	\$27,029,515	\$5,324,881	\$750,000	\$750,000	\$208,290	\$34,062,686				
FY17-18-Schools	12,869	\$29,091,352	\$4,031,111	\$750,000	\$750,000	\$0	\$34,622,463				
FY13-14-College		\$4,121,819	\$1,781,368	\$0	\$0		\$5,903,187				
FY14-15 College		\$4,265,064	\$1,733,404	\$454,079	\$0	\$47,964	\$6,500,511				
FY15-16 College		\$4,265,064	\$1,689,115	\$208,048	\$0	\$92,254	\$6,254,481				
FY16-17 College		\$4,279,427	\$1,691,838	\$0	\$0	\$89,530	\$6,060,795				
FY17-18 College		\$4,380,722	\$1,182,462	\$0	\$0	\$598,906	\$6,162,090				

Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget
100	General/IT/PM	General	\$92,727,517	-\$5,215,285	\$87,512,232
200	Public Safety/Emergency Mgmt	Special Revenue	\$6,880,309	-\$1,711,226	\$5,169,083
210	E911 Telephone	Special Revenue	\$413,395	\$0	\$413,395
215	Fire, Ambulance, Rescue District	Special Revenue	\$4,293,816	\$0	\$4,293,816
220	Soil Water Conservation District	Special Revenue	\$21,271	\$0	\$21,271
230	Transportation Services	Special Revenue	\$1,017,384	-\$416,836	\$600,548
600	Water Pollution Control Plant	Enterprise	\$4,845,317	-\$307,617	\$4,537,700
610	Public Utilities	Enterprise	\$11,138,476	-\$925,591	\$10,212,885
620	East Moore Water District	Enterprise	\$2,013,500	\$0	\$2,013,500
810	Risk Management	Internal Service	\$8,171,255	-\$8,400	\$8,162,855
	Total County Funds		\$131,522,240	-\$8,584,955	\$122,937,285
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,696,695	-\$57,850	\$1,638,845
640	Airport Authority	Comp Unit/Enterprise		-\$71,800	\$2,890,824
	Total Component Units		\$4,659,319	-\$129,650	\$4,529,669
		Totals	\$136,181,559	-\$8,714,605	\$127,466,954





	General Fund 100 Budget Ordinance FY18										
Revenue Category	Revenue Original Budget by Category	Actual Revenue-July 2017-June 2018 (12 Months)	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual Expenditures - July 2017- June 2018 (12 Months)	% Spent				
Property Tax	\$55,611,895	\$57,470,650	103.34%	General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)	\$12,403,321	\$12,746,937	102.77%				
Rental Vehicle Tax	\$65,000	\$124,922	192.19%	Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)	\$13,279,666	\$13,386,477	100.80%				
Sales Tax (includes MHH)- March 9 months of collections only	\$17,400,136	\$14,732,554	84.67%	Marshal & Communications) Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water) \$3,508,054		\$3,284,238	93.62%				
ABC Revenues	\$625,000	\$631,048	100.97%	Human Services (DSS, Health, Aging, Child Support, Veterans) \$16,689,491		\$13,417,200	80.39%				
Interest Income	\$250,000	\$1,050,984	420.39%	Cultural Development (Parks & Rec, Library)	\$1,231,137	\$1,123,846	91.29%				
Transfers In (trans in \$146,300 for Schools Area I Roadway Improvements, \$37,058 transfer in from Airport Project Fund 450)	\$10,000	\$1,268,435	12684.35%	Education including Debt/Transfers	\$40,753,033	\$42,800,966	105.03%				
Departmental Fees	\$8,176,493	\$8,957,798	109.56%	Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)	\$1,563,847	\$733,737	46.92%				
Child Support Enforcement Grants	\$755,203	\$624,689	82.72%	Court Facility Project Transfer, other transfers to projects and CR transfer	\$567,861	\$3,821,963	673.05%				
Social Services Grants	\$7,527,387	\$4,323,295	57.43%	Debt Service P & I - excluding Educaton	\$2,731,107	\$2,217,975	81.21%				
Public Health Gramts	\$738,240	\$681,460	92.31%								
Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds)	\$774,255	\$682,806	88.19%								
Aging Grants	\$793,908	\$627,935	79.09%								
Fund Balance Appropriations	<u>\$0</u>	<u>\$0</u>	0.00%			4					
Total Budget	\$92,727,517	\$91,176,577	98.33%	Total Budget	\$92,727,517	\$93,533,339	100.87%				

	Advanced Life Support/ALS Fund 200 Budget Ordinance FY18										
Revenue Category	evenue Category Revenue Original 2017-Ju Budget by Category		ual Revenue-July L7-June 2018 (12 % Collected ExpenditureCateg Months)		Expenditure ExpenditureCategory Original Budget by Category		% Spent				
Property Tax (does not include MV for June yet)	\$3,591,090	\$3,679,551	102.46%	EMS Fund 200 Admin	\$6,038,026	\$5,874,782	97.30%				
Donations	\$0	\$1,900	0.00%	Special Ops Team	\$24,038	\$27,782	115.58%				
Medicaid Cost Settlement, estimated	\$347,000	\$317,000	91.35%	Capital Outlay/Purchases	\$290,000	\$366,647	126.43%				
EMS Insurance Payments	\$2,942,219	\$2,907,958	98.84%	EMS Transfers to Fire Fund 215	\$450,000	\$450,000	100.00%				
Fund Balance Appropriations	\$0	\$0	0.00%	Debt Principal & Interest - Stretchers & Defibrillators	\$78,245	\$78,243	100.00%				
Total Budget	\$6,880,309	\$6,906,409	100.38%	Total Budget	\$6,880,309	\$6,797,454	98.80%				

Moore County General Fund Financial Condition Analysis

2011

Service Obligation	Operations Ratio	1.01	1.03	1.03	1.06

 Operations Ratio
 1.01
 1.03
 1.03
 1.06
 1.07
 1.03
 1.05
 1.05

 Total Revenues
 \$83,014,318
 \$84,412,559
 \$85,292,227
 \$87,657,134
 \$89,664,730
 \$91,014,621
 \$91,398,922
 \$94,249,242

 Total Expenditures
 \$82,265,248
 \$81,887,524
 \$82,721,258
 \$82,871,243
 \$83,504,851
 \$88,016,373
 \$87,203,143
 \$89,859,421

2013

2014

2015

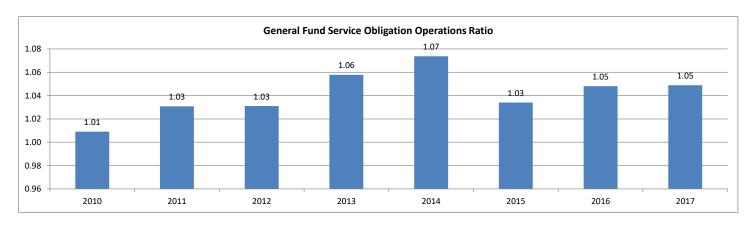
2016

2017

2012

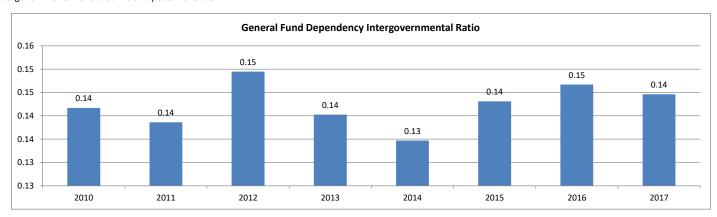
Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).

2010



2010 2013 2014 2016 2017 2011 2012 2015 Dependency Intergovernmental Ratio 0.14 0.14 0.15 0.14 0.13 0.14 0.15 0.14 Intergovernmental Revenue \$11,763,106 \$11,699,948 \$12,749,246 \$12,293,461 \$12,079,469 \$13,025,030 \$13,407,664 \$13,628,281 \$84,412,559 \$85,292,227 \$87,657,134 \$89,664,730 \$91,014,621 \$91,398,922 \$94,249,242 **Total Revenue** \$83,014,318

Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.

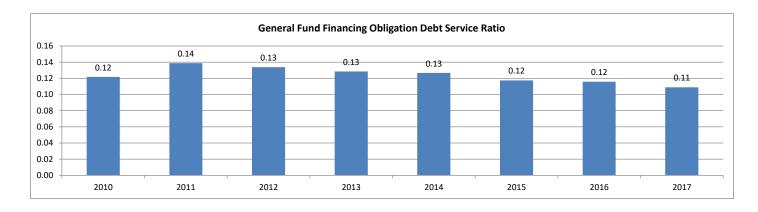


Financing Obligation

Debt Service Ratio Debt Service (inc education) Total Expenditures

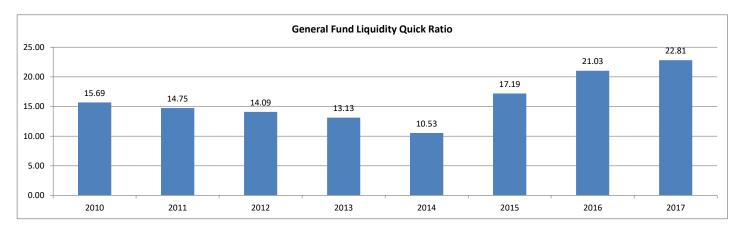
2010 2011 2012 2013 2014 2015 2016 2017 0.11 0.13 0.13 0.12 0.12 0.14 0.13 0.12 \$10,011,380 \$11,362,211 \$11,079,312 \$10,649,783 \$10,578,464 \$10,341,515 \$10,104,069 \$9,791,970 \$81,887,524 \$82,721,258 \$82,871,243 \$83,504,851 \$88,016,373 \$87,203,143 \$89,859,421 \$82,265,248

Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).



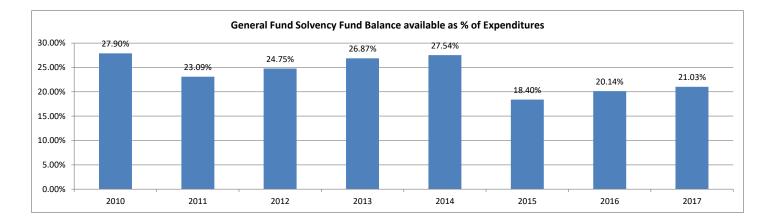
		2010	2011	2012	2013	2014	2015	2016	2017
Liquidity	Quick Ratio	15.69	14.75	14.09	13.13	10.53	17.19	21.03	22.81
	Cash & Investments	\$25,741,179	\$23,312,531	\$23,387,757	\$25,153,473	\$26,471,444	\$43,412,635	\$43,132,449	\$46,404,527
	Current Liabilities	\$1,640,966	\$1,581,044	\$1,660,074	\$1,915,605	\$2,513,484	\$2,526,050	\$2,051,187	\$2,034,791

Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities. FY2015 started including Capital Reserve per UNC School of Govt



		2010	2011	2012	2013	2014	2015	2016	2017
Solvency (based on LGC calculation)	Fund Balance available as % of Expenditures	27.90%	23.09%	24.75%	26.87%	27.54%	18.40%	20.14%	21.03%
,	Total Fund Balance	\$30,254,251	\$32,047,308	\$31,340,972	\$31,699,289	\$31,779,675	\$25,485,736	\$27,060,438	\$29,080,929
	Less: Non spendable	-\$3,612	-\$4,367	-\$507,541	-\$109,654	-\$109,767	-\$106,781	-\$445,008	-\$205,979
	Less: Stabilization by Statute	<u>-\$6,405,657</u>	-\$10,677,817	-\$9,097,467	<u>-\$7,940,606</u>	<u>-\$6,876,351</u>	<u>-\$7,089,668</u>	-\$8,329,083	-\$8,790,370
	Available Fund Balance	\$23,844,982	\$21,365,124	\$21,735,964	\$23,649,029	\$24,793,557	\$18,289,287	\$18,286,347	\$20,084,580
	Expenditures + transfers out	\$85,477,637	\$92,524,744	\$87,808,871	\$88,004,107	\$90,041,728	\$99,421,521	\$90,800,192	\$95,496,899

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out.



Capital Reserve Fund for Governmenta	l Projects Fund 25	50 (Detail)								
Projects Identified for Funding										
6/30/2017 (Audited)										
Capital Reserve Fund Balance 6/30/16	\$22,186,278	Audited on 6/30/16								
for Governmental Projects										
Activity Detail in Capital Reserve for FY										
FY15-16 plus 15% Fiscal Policy, trans in FY16-17	\$3,665,412	(\$3,899,375 = \$3,665,412 to Cty, \$233,963 to SCC)								
Decline in Non- Educational Debt Prior to Refunding	\$90,019									
Transfer out to Courts Project	-\$90,019									
School Projects Approved by BOC - WK Session 6/13/17 - Modular Units	-\$70,000	for Sandhills Farmlife School (2) @ \$35K each								
Area III Aberdeen Acceleration and Design-Wk Session 6/13/17	-\$1,367,000									
Area I, purchase of site & design fees-Wk Session 6/13/17	-\$534,000									
Short term improvements to Aberdeen Primary BOC Mtg 6/20/17	-\$200,000									
	\$23,680,690	Audited for June 30, 2017								

Capital Reserve Fund for Governme	Capital Reserve Fund for Governmental Projects Fund 250 (Detail)										
Projects Identified for Funding											
6/30/2018 (Unaudited)											
Capital Reserve Fund Balance 6/30/17 \$23,680,690 Audited on 6/30/17											
for Governmental Projects	723,000,030	Addited on 0/30/17									
Activity Detail in Capital Reserve for FY											
FY16-17 plus 17% Fiscal Policy, trans in FY17-18 - see below	\$0	Transferred to CR for Debt Service in FY18									
Transfer to Parks & Rec Capital Project Fund	-\$2,700,000	Approved at BOC meeting 9/5/17									
Transfer to General Fund for Area I Roadway Improvements	-\$146,300	Approved at BOC meeting 12/4/17-DOT reimburse									
Transfer to General Fund for Area III SP Elem School Design Fees	-\$1,770,000	Approved at BOC meeting 1/23/18-Bond reimburse									
Transfer to NMHS Capital Project	-\$1,033,000	Approved at BOC meeting 6/21/18									
	\$18,031,390	Un - Audited for June 30, 2018									

Capital Reserve Fund for Debt Service Fund 251 (Detail)										
Projects Identified for Funding										
6/30/2018 (Unaudited)										
Capital Reserve Fund Balance 6/30/17 \$0 Audited on 6/30/17										
for Debt Service										
Activity Detail in Capital Reserve for FY										
FY16-17 plus 17% Fiscal Policy, trans in FY17-18	\$2,000,000	Approved by BOC 1/23/18 transfer from GF								
\$2,000,000 Un - Audited for June 30, 2018										

			General Fund 1	00			
		Fund	Balance by Year (Audited)			
		Actual	Actual	•			Cash Equity (including
Fiscal Year	Beginning FB	Revenues	Expenditures	Transfers In/Out	Rev less Exp	Ending FB	investments-NCCMT)
2002-03	\$10,802,770	\$56,894,887	\$58,612,063	\$2,130,606	\$413,430	\$11,216,200	\$7,937,682
2003-04	\$11,216,200	\$67,210,790	\$63,011,559	\$952,674	\$5,151,905	\$16,368,105	\$12,311,042
2004-05	\$16,368,105	\$70,173,740	\$66,282,956	\$107,177	\$3,997,961	\$20,366,066	\$15,575,092
2005-06	\$20,366,066	\$74,248,568	\$69,526,817	-\$911,153	\$3,810,598	\$24,176,664	\$18,490,084
2006-07	\$24,176,664	\$76,416,125	\$74,843,109	-\$191,988	\$1,381,028	\$25,557,692	\$20,049,633
2007-08	\$25,557,692	\$88,289,702	\$78,802,975	-\$927,440	\$8,559,287	\$34,116,979	\$26,524,114
2008-09	\$34,116,979	\$87,431,946	\$83,883,876	-\$8,515,313	-\$4,967,243	\$29,149,736	\$23,416,525
2009-10	\$29,149,736	\$83,014,318	\$82,265,248	\$355,445	\$1,104,515	\$30,254,251	\$25,741,179
2010-11	\$30,254,251	\$84,412,559	\$82,131,900	-\$487,602	\$1,793,057	\$32,047,308	\$23,662,373
2011-12	\$32,047,308	\$85,292,227	\$82,721,258	-\$3,277,305	-\$706,336	\$31,340,972	\$23,387,757
2012-13	\$31,340,972	\$87,657,134	\$82,871,243	-\$4,427,574	\$358,317	\$31,699,289	\$25,153,473
2013-14	\$31,699,289	\$89,664,730	\$83,504,851	-\$6,079,493	\$80,386	\$31,779,675	\$26,471,444
2014-15	\$31,779,675	\$91,014,621	\$88,016,373	-\$9,292,187	-\$6,293,939	\$25,485,736	\$23,912,635
2015-16	\$25,485,736	\$91,398,922	\$87,203,143	-\$2,621,077	\$1,574,702	\$27,060,438	\$20,946,171
2016-17	\$27,060,438	\$94,249,242	\$89,859,421	-\$2,369,330	\$2,020,491	\$29,080,929	\$22,723,837
Breakdown of FB: Reserved for:		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
State Statute		\$9,097,467	\$7,940,606	\$6,876,351	\$7,089,668	\$7,397,270	\$7,590,104
inancing Agreement c	ompliance	\$0	\$0	\$0	\$0	\$0	\$0
nventories	op.iia.ioc	\$5,303	\$109,654	\$109,767	\$106,781	\$82,304	\$92,868
ong-term Receivables		\$0	\$0	\$0	\$479,532	\$362,704	\$113,111
Encumbrances, HR, EN		\$1,052,736	\$607,517	\$716,958	\$1,077,097	\$901,835	\$984,751
Jnreserved, designate	'	<i>+</i> =//	7/	+· ==,===	+=//	4	700.7.00
Subsequent Year's Expe		\$0	\$0	\$0	\$0	\$252,924	\$0
Capital Reserve Fund		\$0	\$0	\$0	\$0	\$0	\$0
Capital Expenses		\$0	\$0	\$0	\$0	\$400,000	\$200,000
lections Capital Projec	ct .	\$0	\$0	\$0	\$0	\$200,000	\$0
ehicle Replacement P		\$0	\$0	\$0	\$0	\$315,000	\$250,000
Sov'tl Projects from FY	2016	\$0	\$0	\$0	\$0	\$560,240	\$0
Noore County Schools		\$0	\$0	\$0	\$0	\$0	\$1,700,000
ACS - Digital Learning		\$0	\$0	\$0	\$0	\$0	\$418,310
R Fund - Subsequent	vears	\$0	\$0	\$0	\$0	\$0	\$0
evaluation - Subseque	•	\$300,000	\$300,000	\$208,942	\$164,001	\$139,758	\$215,515
andfill - Cell 5 - Subsec	quent years	\$0	\$0	\$0	\$0	\$0	\$0
ssigned for Subseque			\$0	\$0	\$0	\$0	\$0
Inassigned Fund Balar		\$16,436,683	\$18,902,092	\$20,093,708	\$16,568,657	\$16,448,403	\$17,516,270
otal Fund Balance		\$26,892,189	\$27,859,869	\$28,005,726	\$25,485,736	\$27,060,438	\$29,080,929
ommitted for Debt Se	rvice (CR Fund-Debt) \$4,448,783	\$3,839,420	\$3,773,949	\$0	\$0	\$0
Total Fund Balance (page 16 CAFR)		\$31,340,972	\$31,699,289	\$31,779,675	\$25,485,736	\$27,060,438	\$29,080,929

	-		nt Fund 200 - Speci								
Fund Balance by Year (Audited)											
		Actual	Actual								
Fiscal Year	Beginning FB	Revenues	<u>Expenditures</u>	Rev less Exp	Ending FB	Cash Equity					
2002-03	\$692,958	\$2,822,603	\$2,751,286	\$71,317	\$764,275	\$886,916					
2003-04	\$764,275	\$3,104,747	\$3,332,500	-\$227,753	\$536,522	\$681,870					
2004-05	\$536,522	\$3,202,881	\$3,648,203	-\$445,322	\$91,200	\$146,401					
2005-06	\$91,200	\$3,357,930	\$3,444,642	-\$86,712	\$4,488	\$71,952					
2006-07	\$4,488	\$6,745,092	\$4,358,738	\$2,386,354	\$2,390,842	\$2,511,036					
2007-08	\$2,390,842	\$5,836,512	\$4,460,038	\$1,376,474	\$3,767,316	\$3,692,410					
2008-09	\$3,767,316	\$5,712,570	\$5,145,216	\$567,354	\$4,334,670	\$4,490,653					
2009-10	\$4,334,670	\$5,299,205	\$4,512,003	\$787,202	\$5,121,872	\$4,961,280					
2010-11	\$5,121,872	\$5,257,082	\$4,804,613	\$452,469	\$5,574,341	\$5,760,322					
2011-12	\$5,574,341	\$5,582,086	\$8,219,385	-\$2,637,299	\$2,937,042	\$3,109,702					
2012-13	\$2,937,042	\$5,522,147	\$5,524,651	-\$2,504	\$2,934,538	\$2,889,848					
2013-14	\$2,934,538	\$5,904,253	\$6,120,503	-\$216,250	\$2,718,288	\$2,487,668					
2014-15	\$2,718,288	\$5,884,982	\$6,678,809	-\$793,827	\$1,924,461	\$1,681,772					
2015-16	\$1,924,461	\$5,852,651	\$6,238,737	-\$386,086	\$1,538,375	\$1,274,469					
2016-17	\$1,538,375	\$6,887,097	\$6,568,288	\$318,809	\$1,857,184	\$1,576,274					

	E91	1 Telephone Fu	und 210 - Special Re	venue Fund (PSAP)	1		
		Actual	Actual				
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB		Cash Equity
2002-03	\$364,992	\$585,176	\$425,071	\$160,105	\$525,097		\$519,628
2003-04	\$525,097	\$585,301	\$355,828	\$229,473	\$754,570		\$723,087
2004-05	\$754,570	\$587,983	\$485,700	\$102,283	\$856,853		\$817,486
2005-06	\$856,853	\$618,596	\$409,165	\$209,431	\$1,066,284		\$1,021,177
2006-07	\$1,066,284	\$632,354	\$938,838	-\$306,484	\$759,800		\$756,121
2007-08	\$759,800	\$632,429	\$649,194	-\$16,765	\$743,035		\$624,752
2008-09	\$743,035	\$632,354	\$272,932	\$359,422	\$1,102,457		\$1,050,244
2009-10	\$1,102,457	\$632,354	\$285,444	\$346,910	\$1,449,367		\$1,411,436
2010-11	\$1,449,367	\$647,640	\$373,965	\$273,675	\$1,723,042		\$1,675,560
2011-12	\$1,723,042	\$679,528	\$1,105,864	-\$426,336	\$1,296,706		\$1,271,097
2012-13	\$1,296,706	\$388,591	\$962,164	-\$573,573	\$723,133		\$706,355
2013-14	\$723,133	\$307,324	\$236,888	\$70,436	\$793,569		\$768,514
2014-15	\$793,569	\$431,926	\$221,595	\$210,331	\$1,003,900		\$978,496
2015-16	\$1,003,900	\$428,032	\$222,619	\$205,413	\$1,209,313		\$1,190,574
2016-17	\$1,209,313	\$545,817	\$547,601	-\$1,784	\$1,207,529	(Backup 911 Center)	\$927,881

	Moore Cou	nty Transporta	tion Services Fund	230 - Special Reven	ue Fund	
		Fund	Balance by Year (A	udited)		
		Actual	Actual			
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Cash Equity</u>
2002-03	\$243,048	\$770,560	\$782,911	-\$12,351	\$230,697	\$180,363
2003-04	\$230,697	\$880,336	\$872,463	\$7,873	\$238,570	\$177,238
2004-05	\$238,570	\$785,284	\$730,838	\$54,446	\$293,016	\$238,333
2005-06	\$293,016	\$1,085,757	\$1,086,560	-\$803	\$292,213	\$225,905
2006-07	\$292,213	\$1,016,737	\$1,008,408	\$8,329	\$300,542	\$194,764
2007-08	\$300,542	\$1,393,810	\$1,372,867	\$20,943	\$321,485	\$183,928
2008-09	\$321,485	\$1,137,833	\$1,121,166	\$16,667	\$338,152	\$155,192
2009-10	\$338,152	\$1,290,560	\$1,198,947	\$91,613	\$429,765	\$330,986
2010-11	\$429,765	\$1,038,415	\$1,154,446	-\$116,031	\$313,734	\$198,793
2011-12	\$313,734	\$1,135,494	\$1,175,894	-\$40,400	\$273,334	\$43,821
2012-13	\$273,334	\$1,335,472	\$1,512,349	-\$176,877	\$96,457	\$4,254
2013-14	\$96,457	\$1,609,371	\$1,618,889	-\$9,518	\$86,939	\$4,053
2014-15	\$86,939	\$1,067,770	\$1,052,410	\$15,360	\$102,299	\$4,624
2015-16	\$102,299	\$977,519	\$968,559	\$8,960	\$111,259	\$328
2016-17	\$111,259	\$1,013,909	\$992,102	\$21,807	\$133,066	\$54,796

	F	lisk Manageme	ent Fund 810 - Inter	nal Service Fund			County
		Fund	Balance by Year (A	udited)			Cost per
		Actual	Actual		Unrestricted	Cash	Employee
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>	Health Insurance
1991-92	\$49,691	\$721,898	\$622,206	\$99,692	\$149,383	\$212,510	
1992-93	\$149,383	\$788,584	\$674,462	\$114,122	\$263,505	\$332,944	
1993-94	\$263,505	\$889,676	\$1,058,667	-\$168,991	\$94,514	\$214,514	
1994-95	\$94,514	\$985,766	\$995,815	-\$10,049	\$84,465	\$82,649	
1995-96	\$84,465	\$1,145,646	\$1,222,789	-\$77,143	\$7,322	\$67,316	
1996-97	\$7,324	\$1,357,933	\$1,354,631	\$3,302	\$10,626	\$155,626	
1997-98	\$10,626	\$1,623,326	\$1,551,374	\$71,952	\$82,578	\$111,513	
1998-99	\$82,578	\$2,086,570	\$2,092,654	-\$6,084	\$76,494	\$291,494	
1999-2000	\$76,494	\$2,739,687	\$2,758,950	-\$19,263	\$57,231	\$27,488	
2000-01	\$57,231	\$2,689,967	\$2,510,425	\$179,542	\$236,773	\$500,032	
2001-02	\$236,773	\$2,851,406	\$3,068,850	-\$217,444	\$19,329	\$312,091	\$3,000
2002-03	\$19,329	\$3,600,436	\$3,146,914	\$453,522	\$472,851	\$757,677	\$4,000
2003-04	\$472,851	\$4,542,815	\$3,908,667	\$634,148	\$1,106,999	\$1,455,845	\$5,000
2004-05	\$1,106,999	\$4,988,706	\$4,784,037	\$204,669	\$1,311,668	\$1,598,203	\$5,500
2005-06	\$1,311,668	\$5,799,181	\$4,891,675	\$907,506	\$2,219,174	\$2,454,659	\$6,325
2006-07	\$2,219,174	\$6,122,296	\$6,340,424	-\$218,128	\$2,001,046	\$2,449,726	\$6,645
2007-08	\$2,001,046	\$7,067,822	\$5,395,379	\$1,672,443	\$3,673,489	\$4,025,362	\$6,645
2008-09	\$3,673,489	\$6,748,240	\$6,634,748	\$113,492	\$3,786,981	\$4,325,798	\$7,000
2009-10	\$3,786,981	\$5,889,234	\$5,798,944	\$90,290	\$3,877,271	\$3,998,240	\$7,000
2010-11	\$3,877,271	\$5,568,292	\$6,637,516	-\$1,069,224	\$2,808,047	\$3,059,150	\$6,000
2011-12	\$2,808,047	\$6,447,715	\$7,585,301	-\$1,137,586	\$1,670,461	\$1,847,012	\$6,633
2012-13	\$1,670,461	\$7,469,871	\$8,685,943	-\$1,216,072	\$454,389	\$684,665	\$7,266
2013-14	\$454,389	\$8,357,980	\$8,575,021	-\$217,041	\$237,348	\$954,102	\$7,900
2014-15	\$237,348	\$8,414,389	\$7,376,988	\$1,037,401	\$1,274,749	\$1,826,391	\$8,400
2015-16	\$1,274,749	\$8,304,365	\$8,146,855	\$157,510	\$1,432,259	\$2,041,227	\$8,400
2016-17	\$1,432,259	\$8,024,446	\$8,345,338	-\$320,892	\$1,111,367	\$1,747,897	\$8,400

		Water Po	llution Control Plan	t Fund 600		
		Fund Balar	ice by Year (Audited	d) Enterprise		
		Actual	Actual			
					Ending FB (inc	Cash Equity &
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Assets)	<u>Investments</u>
1991-92	\$4,069,480	\$1,929,855	\$1,729,432	\$200,423	\$4,269,903	\$6,660
1992-93	\$4,269,903	\$1,945,458	\$2,025,674	-\$80,216	\$4,189,687	\$80,130
1993-94	\$4,189,687	\$2,166,045	\$2,116,641	\$49,404	\$4,239,091	\$1,270,225
1994-95	\$4,239,091	\$2,127,577	\$2,095,967	\$31,610	\$4,270,701	\$310,959
1995-96	\$4,270,701	\$1,875,436	\$2,184,350	-\$308,914	\$3,961,787	\$188,771
1996-97	\$3,961,787	\$2,210,648	\$2,488,378	-\$277,730	\$3,684,057	\$328,989
1997-98	\$3,684,057	\$2,467,968	\$2,250,914	\$217,054	\$3,901,111	\$1,487,903
1998-99	\$3,901,111	\$2,158,291	\$2,282,454	-\$124,163	\$3,776,948	\$1,360,114
1999-2000	\$3,776,948	\$2,348,442	\$2,168,508	\$179,934	\$3,956,882	\$1,345,641
2000-01	\$3,956,882	\$2,201,827	\$2,115,900	\$85,927	\$4,042,809	\$1,152,208
2001-02	\$4,042,809	\$6,697,981	\$2,138,277	\$4,559,704	\$8,602,513	\$1,478,064
2002-03	\$8,602,513	\$2,179,588	\$1,882,268	\$297,320	\$8,899,833	\$2,419,585
2003-04	\$8,899,833	\$2,180,842	\$2,167,436	\$13,406	\$8,913,239	\$3,010,889
2004-05	\$8,913,239	\$2,055,036	\$2,039,352	\$15,684	\$8,928,923	\$3,187,097
2005-06	\$8,928,923	\$2,289,336	\$2,317,059	-\$27,723	\$8,901,200	\$3,526,512
2006-07	\$8,901,200	\$2,710,442	\$2,393,466	\$316,976	\$9,218,176	\$1,966,532
2007-08	\$9,218,176	\$2,352,080	\$2,608,148	-\$256,068	\$8,962,108	\$605,005
2008-09	\$8,962,108	\$3,153,499	\$2,375,052	\$778,447	\$9,740,555	\$1,659,263
2009-10	\$9,740,555	\$3,949,499	\$3,815,098	\$134,401	\$9,874,956	\$2,082,825
2010-11	\$9,874,956	\$6,795,574	\$3,979,289	\$2,816,285	\$12,691,241	\$4,244,302
2011-12	\$12,691,241	\$4,084,879	\$2,957,780	\$1,127,099	\$13,818,340	\$201,769
2012-13	\$13,818,340	\$4,777,121	\$2,460,949	\$2,316,172	\$16,134,512	\$194,639
2013-14	\$16,134,512	\$5,273,213	\$3,216,976	\$2,056,237	\$18,190,749	\$3,613,196
2014-15	\$18,190,749	\$5,146,873	\$6,996,203	-\$1,849,330	\$16,341,419	\$1,256,144
2015-16	\$16,341,419	\$5,474,078	\$4,894,745	\$579,333	\$16,920,752	\$6,419,343
2016-17	\$16,920,752	\$5,306,285	\$4,562,304	\$743,981	\$17,664,733	\$7,542,950
		(includes transfers ir	n & out)	(includes assets)	

		Public Uti	lities Fund 610 Wat	er & Sewer		
		Fund Balan	ce by Year (Audited) Enterprise		
		Actual	Actual			
					Ending FB (inc	Cash Equity &
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Assets)	<u>Investments</u>
1997-98 MOWASA				\$0	\$0	
1998-99 MOWASA				\$0	\$4,025,082	
1999-2000-County	\$4,025,082	\$5,758,384	\$5,021,742	\$736,642	\$4,761,724	\$2,101,245
2000-01	\$4,761,724	\$5,576,912	\$4,947,960	\$628,952	\$5,390,676	\$2,416,130
2001-02	\$5,390,676	\$5,827,233	\$4,774,219	\$1,053,014	\$6,443,690	\$3,219,709
2002-03	\$6,443,690	\$7,922,879	\$4,709,097	\$3,213,782	\$9,657,472	\$3,650,029
2003-04	\$9,657,472	\$5,872,466	\$5,277,879	\$594,587	\$10,252,059	\$4,100,781
2004-05	\$10,252,059	\$6,176,595	\$5,033,792	\$1,142,803	\$11,394,862	\$5,140,828
2005-06	\$11,394,862	\$7,027,036	\$5,576,889	\$1,450,147	\$12,845,009	\$6,414,951
2006-07	\$12,845,009	\$8,321,155	\$6,570,420	\$1,750,735	\$14,595,744	\$5,271,091
2007-08	\$14,595,744	\$7,307,986	\$6,449,772	\$858,214	\$15,453,958	\$2,895,475
2008-09	\$15,453,958	\$7,584,695	\$7,428,341	\$156,354	\$15,610,312	\$3,127,011
2009-10	\$15,610,312	\$10,891,859	\$8,009,063	\$2,882,796	\$18,493,108	\$3,090,354
2010-11	\$18,493,108	\$8,711,884	\$8,673,356	\$38,528	\$18,531,636	\$4,245,197
2011-12	\$18,531,636	\$8,366,897	\$8,869,207	-\$502,310	\$18,029,326	\$2,532,271
2012-13	\$18,029,326	\$10,629,296	\$8,835,962	\$1,793,334	\$19,822,660	\$2,459,735
2013-14	\$19,822,660	\$9,129,456	\$9,461,501	-\$332,045	\$19,490,615	\$2,943,559
2014-15	\$19,490,615	\$11,851,051	\$9,927,097	\$1,923,954	\$21,414,569	\$3,278,316
2015-16	\$21,414,569	\$12,288,502	\$9,855,338	\$2,433,164	\$23,847,733	\$2,628,495
2016-17	\$23,847,733	\$11,407,787	\$11,591,768	-\$183,981	\$23,663,752	\$3,220,749
		(includes transfers in	n & out)	(includes assets)	

		East Mo	ore Water District	Fund 620		
		Actual	Actual			
					Ending FB (inc	
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Assets)	<u>Cash Equity</u>
2003-04	\$1,343,291	\$356,658	\$397,366	-\$40,708	\$1,302,583	\$9,609
2004-05	\$1,302,583	\$578,599	\$324,325	\$254,274	\$1,556,857	\$48,778
2005-06	\$1,556,857	\$464,058	\$393,099	\$70,959	\$1,627,816	\$4,445
2006-07	\$1,627,816	\$351,512	\$422,642	-\$71,130	\$1,556,686	\$1,347
2007-08	\$1,556,686	\$2,738,935	\$989,379	\$1,749,556	\$3,306,242	\$130,092
2008-09	\$3,306,242	\$1,880,395	\$922,415	\$957,980	\$4,264,222	\$765
2009-10	\$4,264,222	\$1,664,296	\$1,297,513	\$366,783	\$4,631,005	\$107,735
2010-11	\$4,631,005	\$1,593,149	\$1,967,862	-\$374,713	\$4,256,292	\$194,368
2011-12	\$4,256,292	\$1,508,036	\$2,175,943	-\$667,907	\$3,588,385	\$196,894
2012-13	\$3,588,385	\$1,561,109	\$2,134,774	-\$573,665	\$3,014,720	\$240,016
2013-14	\$3,014,720	\$1,724,040	\$2,112,071	-\$388,031	\$2,626,689	\$424,402
2014-15	\$2,626,689	\$1,707,991	\$2,130,530	-\$422,539	\$2,204,150	\$482,202
2015-16	\$2,204,150	\$1,944,319	\$2,146,269	-\$201,950	\$2,002,200	\$753,977
2016-17	\$2,002,200	\$2,182,999	\$2,996,453	-\$813,454	\$1,188,746	\$1,056,261
				(includes assets and bonds payal	ole)

Capital Reserve for G	iovt Projects - Fund 250	- Special Reve	nue Fund (Detail of	Fund Activity on ne	ext page)	
		Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>
2008-09 *	\$0	\$8,624,250	\$1,981,200	\$6,643,050	\$6,643,050	\$6,643,050
2009-10	\$6,643,050	\$4,540,992	\$4,365,285	\$175,707	\$6,818,757	\$6,618,757
2010-11	\$6,818,757	\$13,648,853	\$12,749,024	\$899,829	\$7,718,586 **	\$7,718,586
2011-12	\$7,718,586	\$1,590,552	\$253,896	\$1,336,656	\$9,055,242	\$9,055,242
2012-13	\$9,055,242	\$4,141,300	\$6,623,029	-\$2,481,729	\$6,573,513	\$6,573,513
2013-14	\$6,573,513	\$6,544,259	\$375,000	\$6,169,259	\$12,742,772	\$12,742,772
2014-15	\$12,742,772	\$10,202,922	\$2,789,475	\$7,413,447	\$20,156,219	\$20,156,219
2015-16	\$20,156,219	\$3,259,413	\$1,229,355	\$2,030,058	\$22,186,277 (Airport)	\$22,186,277
2016-17	\$22,186,277	\$3,755,431	\$2,261,018	\$1,494,413	\$23,680,690 (Schools/Courts)	\$23,680,690
2017-18	\$23,680,690	\$0	\$4,616,300	-\$4,616,300	\$19,064,390 (P&Rec, Schools)	\$19,064,390
Capital Reserve for D	ebt Service - Fund 251	- Special Rever	ue Fund			
		Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>
2010-11	\$0	\$6,248,783	\$0	\$6,248,783	\$6,248,783	\$6,248,783
2011-12	\$6,248,783	\$0	\$1,800,000	-\$1,800,000	\$4,448,783	\$4,448,783
2012-13	\$4,448,783	\$0	\$609,363	-\$609,363	\$3,839,420	\$3,839,420
2013-14	\$3,839,420	\$0	\$65,471	-\$65,471	\$3,773,949	\$3,773,949
2014-15	\$3,773,949	\$0	\$3,773,949	-\$3,773,949	\$0	\$0
2017/18	\$0	\$2,000,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000
Capital Reserve for E	nterprise Capital - Fund	l 252 - Special I	Revenue Fund			
		Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>
2010-11	\$0	\$2,944,046	\$0	\$2,944,046	\$2,944,046	\$2,944,046
2011-12	\$2,944,046	\$1,616,478	\$4,320,000	-\$2,703,522	\$240,524	\$240,524
2012-13	\$240,524	\$1,454,341	\$0	\$1,454,341	\$1,694,865	\$1,694,865
2013-14	\$1,694,865	\$0	\$0	\$0	\$1,694,865	\$1,694,865
2014-15	\$1,694,865	\$452,636	\$2,147,501	-\$1,694,865	\$0	\$0
2015-16	\$0	\$289,914	\$289,914	\$0	\$0	\$0
2016-17	\$0	\$514,405	\$0	\$514,405	\$514,405	\$514,405
2017-18	\$514,405	\$789,788	\$0	\$789,788	\$1,304,193	\$1,304,193

^{*}Setting up Capital Reserve from General Fund transfer \$8,624,250 from GF to CR Fund in 2008-2009

Transferred \$6,248,783 from CR for Govt Projects to Debt Service

Transferred \$2,944,046 from CR to CR for Enterprise Funds

Transferred \$2,000,000 to GF for Debt Payments

Transferred \$1,374,529 to GF to pay off Debt Service

Transferred \$2,730,840 to GF for School Bond Debt (in FY09/10)

Transferred \$1,634,445 to IT for ERP Project (in FY09/10)

Transferred \$6,623,029 to GF to pay off GO Bond Debt Fund 490 (Schools/College)

***15% transfer from GF to CR for Gov Projects by Year

\$6,629,011 from FY09/10 transferred in FY10/11 to CR for Gov Projects, completed on 1/2011 \$1,512,315 from FY10/11 transferred in FY11/12 to CR for Gov Projects, completed on 3/2012 \$4,028,494 from FY11/12 transferred in FY12/13 to CR for Gov Projects, completed 3/2013

\$6,471,406 from FY12/13 transferred in FY13/14 to CR for Gov Projects, completed 3/2014

\$7,567,980 from FY13/14 transferred in FY14/15 to CR for Gov Projects, completed 3/2015 (CR Proj - \$7,113,901, SCC \$454,079) \$3,467,462 from FY14/15 transferred in FY15/16 to CR for Gov Projects, completed 3/2016 (CR Proj - \$3,259,414, SCC \$208,048)

33,899,375 from FY15/16 transferred in FY16/17 to CR for Gov Projects, completed 3/2017 (CR Proj - 33,665,412, SCC 233,963)

\$2,240,168 (resolution passed from 15% to 17% assigned FB), to be completed 3/2018 (CR Debt - \$2,000,000, SCC \$240,168)

CR for Debt Close out Sept 2014

\$3,089,021 Trans to CR for Govt Projects \$226,437 Trans to GF for College \$458,491 Trans to GF per budget \$3,773,949

CR for Gov Proj 2014/15 Revenue

\$3,089,021 Trans in from CR Debt to close out

CR for Gov Proj 2014/15 Expenses

\$760,196 Trans to GF for College (\$986,633) <u>\$2,029,279</u> PS/Courts/Currie Renovations \$2,789,475

^{**}Set up CR for Debt Service and CR for Enterprise Funds \$12,749,024 Transfer out of CR for Projects (Detail below)

ining FB	Actual Revenues	Actual			6
	Revenues				Cash
ćo	ite veriues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>
\$0	\$454,079	\$0	\$454,079	\$454,079	\$454,079
\$454,079	\$208,048	\$662,127	-\$454,079	\$0	\$0
\$0	\$233,963	\$233,963	\$0	\$0	\$0
\$0	\$240,168	\$240,168	\$0	\$0	\$0
Reduction -		•	College (loan payba	ck)	
	Actual	Actual			Cash
ning FB	Revenues	<u>Expenditures</u>	Rev less Exp	Ending FB	<u>Equity</u>
\$0	\$47,964	\$0	\$47,964	\$47,964	\$47,964
\$47,964	\$92,254	\$140,218	-\$47,964	\$0	\$0
\$0	\$89,530	\$89,530	\$0	\$0	\$0
\$0	\$598,906	\$0	\$598,906	\$598,906 (to repay SCC loan)	\$598,906
Reduction -	Fund 256 - Mo	ore County Schools	s		
	Actual	Actual			Cash
ning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$208,290	\$0	\$208,290	\$208,290	\$208,290
\$208,290	\$0	\$0	\$0	\$208,290	\$208,290
	\$454,079 \$0 \$0 \$0 Reduction - ning FB \$0 \$47,964 \$0 \$0 \$0 \$0 Reduction - ning FB \$0 \$0 \$0 \$0 \$0	\$454,079 \$208,048 \$0 \$233,963 \$0 \$240,168 Reduction - Fund 254 - Sar Actual ning FB Revenues \$0 \$47,964 \$47,964 \$92,254 \$0 \$89,530 \$0 \$598,906 Reduction - Fund 256 - Mo Actual ning FB Revenues \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$208,290	\$454,079 \$208,048 \$662,127 \$0 \$233,963 \$233,963 \$0 \$240,168 \$240,168 Reduction - Fund 254 - Sandhills Community Actual Actual ning FB Revenues Expenditures \$0 \$47,964 \$92,254 \$140,218 \$0 \$89,530 \$89,530 \$0 \$598,906 \$0 Reduction - Fund 256 - Moore County Schools Actual Actual ning FB Revenues Expenditures \$0 \$	\$454,079 \$208,048 \$662,127 -\$454,079 \$0 \$233,963 \$233,963 \$0 \$0 \$240,168 \$0 \$0 \$0 \$240,168 \$0 \$0 \$0 \$0 \$240,168 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$454,079 \$208,048 \$662,127 -\$454,079 \$0 \$0 \$233,963 \$233,963 \$0 \$0 \$0 \$240,168 \$240,168 \$0 \$0 Reduction - Fund 254 - Sandhills Community College (loan payback)

Moore County Department of Health Services (General Fund)

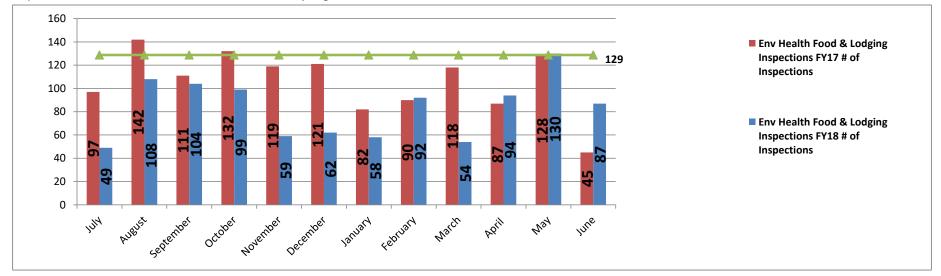
Department Narrative:

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

Revenue Sources FY18 Budget:		% Allocation	FY18 Budgeted Staffing Positions:		
Fees	\$793,022	21.07%	46 Full-Time		
Grants	\$738,240	19.61%	1 Part-Time		
County Property Tax	\$2,232,776	59.32% H	59.32% Health Board appoints a local Health Director after consultation with		
		В	Board of Commissioners. Health Board also may impose fees for services		
Total FY18 Expenditure Budget:	\$3,764,038 rendered by the Health Department. Director is paid by the County.				
		E	imployees are subject to Office of State Personnel guidelines.		

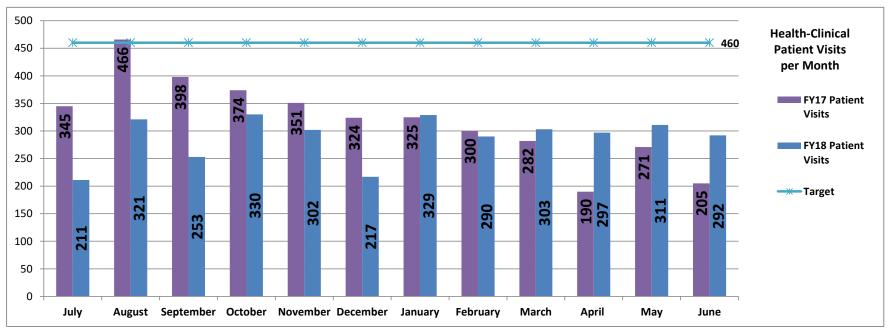
Department Director: Robert Wittmann

Department Director email: rwittmann@moorecountync.gov



Moore County Department of Health Services, continued

Health Clinical Patient Visits							
	FY13 Patient	FY14 Patient	FY15 Patient	FY16 Patient	FY17 Patient	FY18 Patient	Target
MONTH	Visits	Visits	Visits	Visits	Visits	Visits	laiget
July	499	430	375	396	345	211	460
August	487	443	376	438	466	321	460
September	449	475	418	416	398	253	460
October	671	468	400	395	374	330	460
November	469	335	309	386	351	302	460
December	412	362	335	359	324	217	460
January	480	382	288	375	325	329	460
February	412	361	275	425	300	290	460
March	373	359	376	401	282	303	460
April	445	418	374	366	190	297	460
May	442	346	282	366	271	311	460
June	397	365	387	383	205	292	460
Total	5,536	4,744	4,195	4,706	3,831	3,456	5,520



Moore County Department of Human Resources (General Fund)

Department Narrative:

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 651 full time and 6 part time positions. The chart is a snapshot of each month's turnover and employment level.

Revenue Sources FY18 Budget:

FY18 Budgeted Staffing Positions:

County Property Tax \$265,390

3 Full-Time

0 Part-Time

Total FY18 Expenditure Budget: \$265,390

Department Director: Andy Wilkinson, Interim Director Department Director email: awilkinson@moorecountync.gov

			HUMAN RESOURCE	ES			
FY 17/18 By Month	Employee Target Funded FTE's	Filled Positions	Vacant Positions	Month Turnover	YTD Turnover	Employment Level	
Jul 17	651	596.0	55.0	9.0	9.0	91.55%	1
Aug 17	653	596.0	55.0	7.0	16.0	91.27%	(added 2 DSS)
Sep 17	653	610.0	43.0	4.0	20.0	93.42%	
Oct 17	653	615.0	38.0	7.0	27.0	94.18%	
Nov 17	654	610.5	43.5	13.0	40.0	93.35%	(added 1 Health)
Dec 17	654	609.0	45.0	10.0	50.0	93.12%	
Jan 18	654	615.0	39.0	3.0	53.0	94.04%	
Feb 18	654	616.0	38.0	7.0	60.0	94.19%	
Mar 18	656	610.0	46.0	5.0	65.0	92.99%	(added 2 MCTS)
Apr 18	656	614.0	42.0	5.0	70.0	93.60%	
May 18	656	609.0	47.0	13.0	83.0	92.84%	
Jun 18	656	613.0	43.0	6.0	89.0	93.45%	
Average		609.5	44.5	7.4		93.16%	

Moore County Department of Risk Management (Internal Service Fund)

Department Narrative:

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

Revenue Sources FY18 Budget:

•	
Health, Dental, Pharmacy Claims	\$5,443,200
Liability & Property Insurance	\$218,881
Life Insurance	\$125,482
Unemployment	\$50,000
Wellness Works	\$253,536
Worker's Compensation Premium	\$349,762
Worker's Compensation Claims	\$633,409
Insurance Reimbursements	\$0
Non-Employer Contributions	\$1,096,985
Total Revenue Sources	\$8,171,255

\$8,171,255

Total FY18 Expenditure Budget

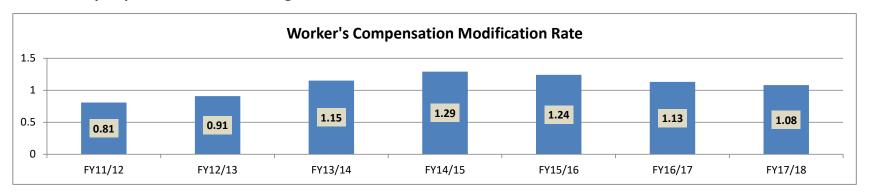
Department Director: Denise Brook

Department Director email: dbrook@moorecountync.gov

FY18 Budgeted Staffing Positions:

1 Full-Time0 Part-Time

Moore County Department of Risk Management, continued



Risk Management Fund FY17/18					
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget		
Jul-17	\$484,437	\$785,038	\$680,938		
Aug-17	452,101	\$776,247	\$680,938		
Sep-17	840,336	\$446,260	\$680,938		
Oct-17	462,841	\$736,909	\$680,938		
Nov-17	734,012	\$636,400	\$680,938		
Dec-17	841,502	\$687,802	\$680,938		
Jan-18	511,104	\$546,739	\$680,938		
Feb-18	466,112	\$493,551	\$680,938		
Mar-18	857,890	\$804,495	\$680,938		
Apr-18	928,352	\$834,817	\$680,938		
May-18	773,761	\$638,269	\$680,938		
Jun-18	472,309	\$702,069	\$680,938		
Totals	7,824,758	8,088,596	8,171,255		

Risk Management Fund FY16/17						
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$8,296,542			
Jul-16	\$848,650	\$869,879	\$691,379			
Aug-16	459,904	\$664,211	\$691,379			
Sep-16	477,477	\$652,693	\$691,379			
Oct-16	843,009	\$470,777	\$691,379			
Nov-16	461,411	\$803,900	\$691,379			
Dec-16	691,038	\$567,920	\$691,379			
Jan-17	846,056	\$720,329	\$691,379			
Feb-17	462,603	\$549,196	\$691,379			
Mar-17	491,915	\$758,245	\$691,379			
Apr-17	849,352	\$600,473	\$691,379			
May-17	\$459,394	\$715,393	\$691,379			
Jun-17	1,133,637	\$972,321	\$941,379			
Totals	8,024,446	8,345,338	8,546,542			

Moore County Department of Information Technology (General Fund)

Department Narrative:

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

Revenue Sources FY18 Budget:

FY18 Budgeted Staffing Positions:

Part-Time

County Property Tax \$1,571,798

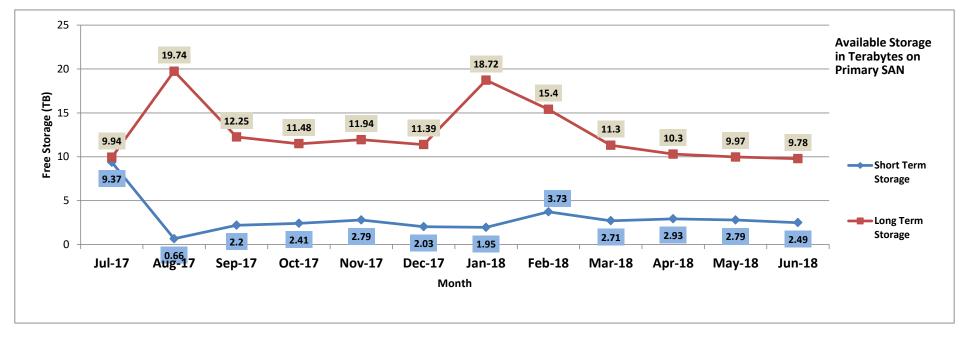
12 Full-Time

0

Total FY18 Expenditure Budget: \$1,571,798

Department Director: Chris Butts

Department Director email: cbutts@moorecountync.gov



Moore County Department of Geographical Information Systems (GIS) (General Fund)

Department Narrative:

The GIS Department provides analysis and mapping services for all Moore County departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The department assigns new addresses or makes changes and updates to existing addresses as needed. The GIS website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically. GIS is more than just a map!

\$295,823

Revenue Sources FY18 Budget:

Fees/Road Names Changes	\$3,000
E911 Services	\$42,000
Utilities Services	\$60,000
County Property Tax	\$190,823

Total FY18 Expenditure Budget:

Department Director email: rpatterson@moorecountync.gov

Department	Director:	Rachel	Patterson

Pictometry Logins by Group
- June 2018 -
Municipal Public Safety 0.2% GIS 1% Tax 1.8%
Website Map 97.0%

FY18 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time

GIS - E-911 Address Assignment
Per Interlocal Agreement for Address Assignment with all
municipalities the county assigns all address within the
county

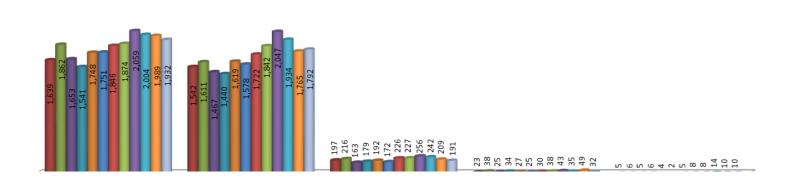
Month	Address Assigned or Adjustment	Total Addresses
Jul-17	70	61,899
Aug-17	246	62,132
Sep-17	126	62,238
Oct-17	133	62,361
Nov-17	54	62,408
Dec-17	55	62,453
Jan-18	159	62,623
Feb-18	331	62,924
Mar-18	91	63,005
Apr-18	138	63,087
May-18	71	63,142
Jun-18	346	63424

Moore County Department of Geographical Information Systems (GIS), continued

			GIS Interactive Map Website Fiscal Year 2017-2018												
Users visited	Avg for FY 16-17	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June		
Once	1,488	1639	1,862	1653	1541	1748	1751	1846	1874	2059	2004	1989	1932		
2 - 10 times	1,468	1,542	1,611	1467	1440	1619	1578	1722	1842	2047	1934	1765	1792		
11 - 40 times	183	197	216	163	179	192	172	226	227	256	242	209	191		
41 - 100 times	28	23	38	25	34	27	25	30	38	43	35	49	32		
over 100 times	6	5	6	5	6	4	2	5	8	8	14	10	10		
Total Users	3,173	3,406	3,733	3,313	3,200	3,590	3,528	3,829	3,989	4,413	4,229	4,022	3,957		
Web	site can be found at:	https://www.moorec	ountync.gov/gis	#mapping		Total Users 3,173 3,406 3,733 3,313 3,200 3,590 3,528 3,829 3,989 4,413 4,229 4,022 3,957 Website can be found at: https://www.moorecountync.gov/gis#mapping									

User's # of Visits to the Interactive Map

■Jul ■ Aug ■ Sept ■ Oct ■ Nov ■ Dec ■ Jan ■ Feb ■ Mar ■ Apr ■ May ■ June



Moore County Library (General Fund)

Department Narrative:

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage, Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week). The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at www.srls.info. Information about upcoming programs may also be found on Moore County Library's Facebook page.

Revenue Sources FY18 Budget:

Fees/Donations \$45,181 County Property Tax \$578,004

Total FY18 Expenditure Budget: \$623,185

Department Director: Alice Thomas

Department Director email: alice.thomas@srls.info

FY18 Budgeted Staffing Positions:

9 Full-Time

0 Part-Time

SRLS is the governing board of the Regional Library. Director is appointed by the SRLS Board and is an SRLS employee, not paid by County. County is responsible for all other employees and required to provide funding by contract.

	Library FY17/18										
Month	# of Items Checked out- All Branches	# of Persons/Door Count-All Branches	# of Programs	# People Attending Programs	# People Using Computers						
Jul-17	13,592	10,166	66	1,196	1,245						
Aug-17	14,184	11,209	52	1,188	1,408						
Sep-17	11,943	9,280	63	652	1,152						
Oct-17	12,665	10,204	83	1,254	1,196						
Nov-17	11,795	8,711	65	713	1,030						
Dec-17	9,617	7,502	54	1,116	820						
Jan-18	11,701	7,830	55	544	913						
Feb-18	11,720	8,474	62	661	982						
Mar-18	12,234	9,935	70	995	1,022						
Apr-18	12,215	9,627	66	854	1,060						
May-18	12,206	9,160	73	1,058	978						
Jun-18	12,497	11,137	59	1,651	986						

Moore County Department of Parks & Recreation (General Fund)

Department Narrative:

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

Revenue Sources FY18 Budget:

Fees/Donations/Sponsors \$128,550 Concession Sales \$58,000 County Property Tax \$421,402

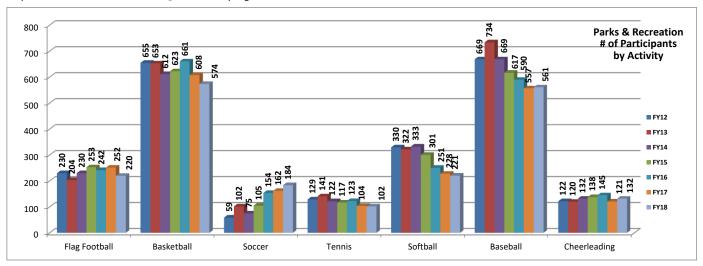
FY18 Budgeted Staffing Positions:

5 Full-Time0 Part-Time

Total FY18 Expenditure Budget: \$607,952

Department Director: Billy Ransom

Department Director email: bransom@moorecountync.gov



Parks & Recreation Concession Sales Budget vs Actual						
	Budget	Actual				
FY12	\$52,000	\$59,850				
FY13	\$52,000	\$54,020				
FY14	\$58,000	\$47,183				
FY15	\$58,000	\$59,377				
FY16	\$58,000	\$50,720				
FY17	\$58,000	\$48,870				
FY18	\$58,000	\$61,249				

Parks & Recreation							
Event Participants	FY12	FY13	FY14	FY15	FY16	FY17	FY18
Flag Football	230	204	230	253	242	252	220
Basketball	655	653	612	623	661	608	574
Soccer	59	102	75	105	154	162	184
Tennis	129	141	122	117	123	104	102
Softball	330	322	333	301	251	228	221
Baseball	669	734	669	617	590	557	561
Cheerleading	<u>122</u>	<u>120</u>	<u>132</u>	<u>138</u>	<u>145</u>	<u>121</u>	<u>132</u>
Total	2,194	2,276	2,173	2,154	2,166	2,032	1,994

Moore County Department of Planning and Code Enforcement (General Fund)

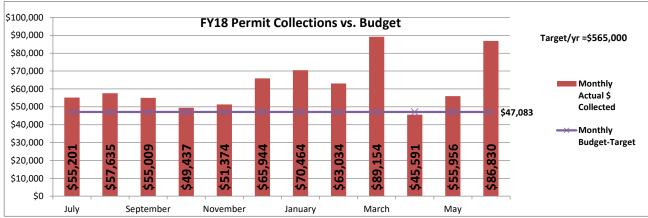
Department Narrative:

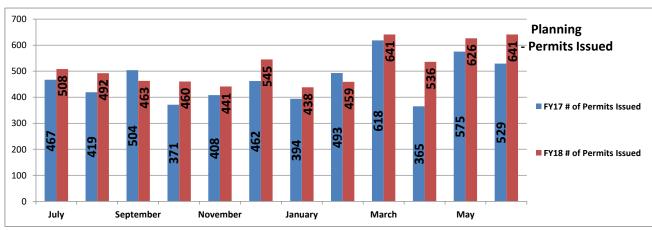
Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

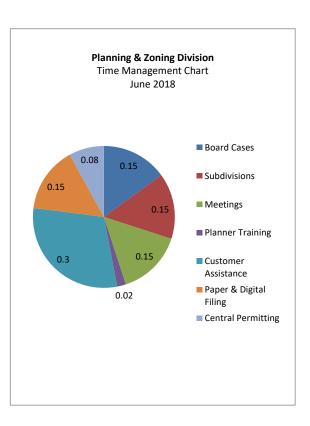
Planning Budget			Code Enforcement Budget			
Revenue Sources FY18 Budget	t:	FY18 Budgeted Staffing Positions:	Revenue Sources FY18 Budget:	,	FY18 Budget	ted Staffing Positions:
Fees/Home Recove	ery \$18,700	5.67 Full-Time	Code Enf Fees	\$550,000	4.83	Full-Time
County Property Ta	9x \$426,658	0 Part-Time			0	Part-Time
Total FY18 Expenditure Budge	et: \$441,658		Total FY18 Expenditure Bud	lget:	\$406,649	

Department Director: Debra Ensminger

Department Director email: densminger@moorecountync.gov







Moore County Community Development Division

Department Narrative:

Two programs are currently funded through the North Carolina Housing Finance Agency. The Urgent Repair Program (URP2017) is funded from the State appropriated North Carolina Housing Trust Fund and the Single Family Rehab Loan Pool Program (SFRLP17) is funded from the HOME Investment Partnerships Program.

URP17 Program objectives: (a) to distribute Program funds equitably across all regions of the state; (b) to serve households with urgent repair needs that cannot be met through other state or federally funded housing assistance programs; © to enable the frail elderly and others with physical disabilities to remain in their homes by progiving essential accessibility modifications.

ESFRLP17 Program objectives: (a) to promote equitable distribution of Program funds across the state; (b) to serve elderly and disabled homeowners, as well as

households with elderly and/or disabled fulltime household members or with a child under the age of six whose health is threatened by the presence of lead hazards, with incomes at or below eighty percent (80%) of area median income; © to facilitate aging in place amongst elderly and disabled fulltime household members of eligible dwelling units through accessibility modifications; (d) to promote the long-term affordability and lower operating cost of Essential Single Family Rehab Loan Pool Program assisted units through cost-effective, energy efficiency measures and performance testing.

Budget:

URP17 \$100,000 plus \$5,000 local matching funds

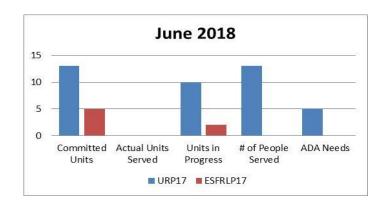
ESFRLP17 \$175,000 up to \$500,000 (no local matching funds)

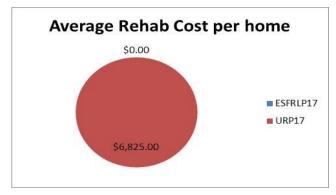
Term Dates:

URP17 August 18, 2017 to December 31, 2018 ESFRLP17 February 9, 2017 to June 30, 2020

Department Director: Debra Ensminger

to December 31, 2018 Department Director email: densminger@moorecountync.gov





Moore County Department of Transportation Services Fund (Special Revenue Fund)

Department Narrative:

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees, self supporting.

Revenue Sources FY18 Budget:

FY18 Budgeted Staffing Positions:

 User Fees
 \$592,508
 11.5
 Full-Time

 Grants
 \$424,876
 3
 Part-Time

Surplus \$0

Total FY18 Expenditure Budget: \$1,017,384 Department Director: Debra Ensminger

Department Director email: densminger@moorecountync.gov

					1		% Not Completed		% Not Completed (NO
		Decreeded Tribes	Consider d Trice	0/ 6	Net Consulated	Carrallation	•	N. Chann	
		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	(CANCELLATIONS)	No Show	SHOWS)
17	Aging	659	622	94%	37	27	73%	10	27%
Jun-17	Social Services	849	725	85%	124	60	48%	64	52%
	KingsWood	20	4	20%	16	16	100%	0	0%
	Monarch	224	214	96%	10	6	60%	4	40%
	ROAP	877	774	88%	103	92	89%	11	11%
							% Not Completed		% Not Completed (NO
		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	(CANCELLATIONS)	No Show	SHOWS)
83	Aging	782	730	93%	52	42	81%	10	19%
Jun-18	Social Services	807	675	84%	132	68	52%	64	48%
3	Monarch	209	202	97%	7	7	100%	0	0%
	KingsWood	0	0	#DIV/0!	0	0	#DIV/0!	0	#DIV/0!
	ROAP	603	549	91%	54	52	96%	2	4%
							% Not Completed		% Not Completed (NO
5-1.		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	(CANCELLATIONS)	No Show	SHOWS)
E 16	Aging	6976	6630	95%	346	286	83%	60	17%
TO DATE 16-17	Social Services	8934	7635	85%	1299	779	60%	520	40%
QΩ	Monarch	3097	2912	94%	185	133	72%	52	28%
ĮĘ	KingsWood	153	116	76%	37	28	76%	9	24%
≿	ROAP	1729	1215	70%	514	424	82%	90	18%
~							% Not Completed		% Not Completed (NO
-18		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	(CANCELLATIONS)	No Show	SHOWS)
11.	Aging	5591	5119	92%	472	382	81%	90	19%
ATI	Social Services	9416	7997	85%	1419	815	57%	604	43%
FY TO DATE 17-18	Monarch	2603	2466	95%	137	93	68%	44	32%
) T	KingsWood	114	81	71%	33	29	88%	4	12%
Ĺ	ROAP	8369	7825	93%	544	485	89%	59	11%
111							% Not Completed		% Not Completed (NO
95		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	(CANCELLATIONS)	No Show	SHOWS)
ΗĀΓ	Aging	-20%	-23%	-4%	36%	34%	-2%	50%	10%
PERCENT CHANGE	Social Services	5%	5%	-1%	9%	5%	-4%	16%	6%
E.	Monarch	-16%	-15%	1%	-26%	-30%	-6%	-15%	14%
iRC	KingsWood	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
P.	ROAP	384%	544%	33%	6%	14%	8%	-34%	-38%
			2,.		2,1	,.	2,5	± ., .	33,1

Moore County Property Management (General Fund)

Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

Revenue Sources FY18 Original Budget: FY18 Budgeted Staffing Positions:

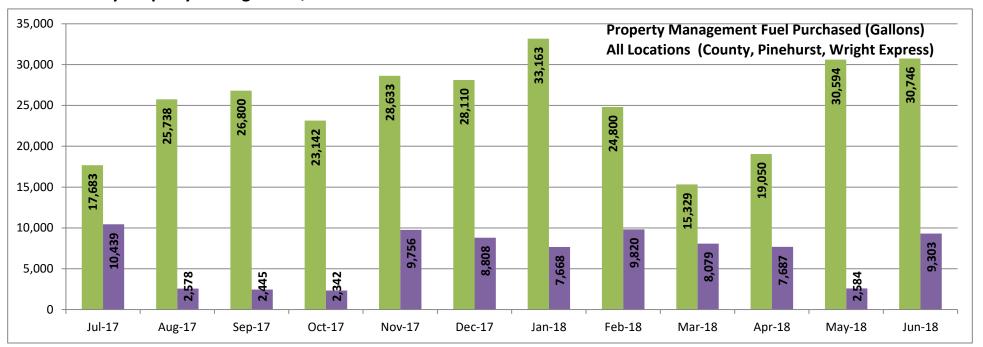
Property Tax \$4,283,679 27 Full-Time Fuel Sales \$30,000 0 Part-Time

Total FY18 Expenditure Original Budget: \$4,313,679 Department Director: Bobby Lake

Department Director email: blake@moorecountync.gov

									Total	
	Electric	Electric	Fuel/Oil	Fuel/Oil	Propane	Propane	Water	Water	Utility	Total Utility
Utility Costs - FY17	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual
Jul-17	\$51,171	\$50,643	\$1,304	\$0	\$4,896	\$1,223	\$15,192	\$18,237	\$72,563	\$70,103
Aug-17	\$51,171	\$51,722	\$1,304	\$0	\$4,896	\$2,953	\$15,192	\$18,190	\$72,563	\$72,865
Sep-17	\$51,171	\$51,973	\$1,304	\$0	\$4,896	\$1,689	\$15,192	\$18,590	\$72,563	\$72,252
Oct-17	\$51,171	\$49,655	\$1,304	\$0	\$4,896	\$2,925	\$15,192	\$18,298	\$72,563	\$70,878
Nov-17	\$51,171	\$43,690	\$1,304	\$0	\$4,896	\$3,217	\$15,192	\$20,963	\$72,563	\$67,870
Dec-17	\$51,171	\$39,593	\$1,304	\$0	\$4,896	\$10,831	\$15,192	\$14,283	\$72,563	\$64,707
Jan-18	\$51,171	\$41,958	\$1,304	\$0	\$4,896	\$10,288	\$15,192	\$14,205	\$72,563	\$66,451
Feb-18	\$51,171	\$57,968	\$1,304	\$0	\$4,896	\$7,958	\$15,192	\$12,270	\$72,563	\$78,196
Mar-18	\$51,171	\$43,541	\$1,304	\$0	\$4,896	\$3,857	\$15,192	\$18,519	\$72,563	\$65,917
Apr-18	\$51,171	\$44,009	\$1,304	\$7,013	\$4,896	\$4,508	\$15,192	\$13,071	\$72,563	\$68,601
May-18	\$51,171	\$41,461	\$1,304	\$0	\$4,896	\$4,460	\$15,192	\$12,281	\$72,563	\$58,202
Jun-18	\$51,171	\$41,772	\$1,304	\$0	\$4,896	\$3,885	\$15,192	\$2,386	\$72,563	\$48,043
Totals	\$614,050	\$557,985	\$15,650	\$7,013	\$58,750	\$57,794	\$182,300	\$181,293	\$870,750	\$804,085

Moore County Property Management, continued



Moore County Register of Deeds (General Fund)

Department Narrative:

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (http://rod.moorecountync.gov). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

Revenue Sources FY18 Budget:

Fees	\$1,800,000
Automation Fund	\$67,500
Vital Records Fund	\$2,000
State Treasurer Fund	<u>\$88,800</u>
Total Revenue	\$1,958,300

FY18 Budgeted Staffing Positions:

10 Full-Time 0 Part-Time

Total FY18 Expenditure Budget: \$1,396,769 Department Director: Judy Martin

Department Director email: jmartin@moorecountync.gov

	Register of Deed	ds - Recordings	and Revenues b	y Month & YTD	
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY18	FY18 Original Budgeted Revenues	YTD % Rev/FY18 Budget
Jul-17	2,002	\$188,130	\$188,130	\$1,958,300	9.61%
Aug-17	2,076	\$218,307	\$406,436	\$1,958,300	20.75%
Sep-17	1,899	\$187,978	\$594,414	\$1,958,300	30.35%
Oct-17	1,977	\$193,342	\$787,756	\$1,958,300	40.23%
Nov-17	1,908	\$201,770	\$989,526	\$1,958,300	50.53%
Dec-17	1,856	\$243,130	\$1,232,656	\$1,958,300	62.95%
Jan-18	1,576	\$160,149	\$1,392,804	\$1,958,300	71.12%
Feb-18	1,655	\$164,521	\$1,557,325	\$1,958,300	79.52%
Mar-18	1,944	\$219,201	\$1,776,526	\$1,958,300	90.72%
Apr-18	2,062	\$214,327	\$1,990,853	\$1,958,300	101.66%
May-18	2,137	\$250,583	\$2,241,436	\$1,958,300	114.46%
Jun-18	2,094	\$272,522	\$2,513,958	\$1,958,300	128.37%

^{*}Recordings include Land Records, Birth and Deaths Filed, Marriage Licenses Issued, Military Discharges Filed and Notaries Public Sworn

County Of Moore Budget - Historical Comparison SALES TAX/ABC TAX

ACCOUNTS FOR: GENERAL	FY14/15 BUDGET	FY14/15 ACTUALS	FY15/16 BUDGET	FY15/16 ACTUALS	FY16/17 BUDGET	FY16/17 ACTUALS	FY17/18 BUDGET	FY17-18 ACTUALS (Apr 2018)	Projected 12 Mos
10033100 GENERAL FUND									FY18
10033100 30250 ARTICLE 39-LOCAL SALES TAX 1%	\$6,296,508	\$6,365,440	\$6,320,000	\$6,823,327	\$6,700,000	\$7,140,679	\$6,900,136	\$5,671,396	\$6,805,675
10033100 30251 ARTICLE 40-COUNTY 1/2% (70%)	\$2,698,800	\$3,070,767	\$3,015,000	\$3,278,022	\$3,150,000	\$3,422,790	\$3,200,000	\$2,960,162	\$3,552,194
10033100 30252 ARTICLE 42-COUNTY 1/2% (40%)	\$1,505,619	\$1,646,399	\$1,630,000	\$1,770,576	\$1,723,000	\$1,862,243	\$1,775,000	\$1,524,823	\$1,829,787
10033096 30254 ARTICLE 40-SCHOOLS (30%)	\$1,189,900	\$1,316,043	\$1,290,000	\$1,404,867	\$1,350,000	\$1,466,910	\$1,400,000	\$1,268,641	\$1,522,369
10033096 30255 ARTICLE 42-SCHOOLS (60%)	\$2,250,000	\$2,469,599	\$2,445,000	\$2,655,864	\$2,550,000	\$2,793,365	\$2,600,000	\$2,287,234	\$2,744,681
10033100 30253 Old Article 44/Medicaid Hold Harmless (March)	\$1,000,000	\$1,412,421	\$1,000,000	\$1,617,937	\$1,000,000	\$2,224,998	\$1,525,000	\$2,185,009	\$2,185,009
SALES TAX TOTALS INC Medicaid HH	\$14,940,827	\$16,280,668	\$15,700,000	\$17,550,594	\$16,473,000	\$18,910,985	\$17,400,136	\$15,897,264	\$18,639,715
10033100 30400 ABC-BOTTLE TAX	\$22,000	\$26,422	\$22,000	\$27,610	\$22,000	\$28,863	\$25,000	\$27,969	
10033100 30401 ABC-MIXED BEVERAGE TAX	\$80,000	\$86,386	\$80,000	\$91,999	\$80,000	\$97,870	\$85,000	\$73,803	
10033100 30402 ABC-BEER/WINE EXCISE TAX (May)	\$180,000	\$216,224	\$180,000	\$202,586	\$180,000	\$210,883	\$190,000	\$204,176	
10033100 30403 ABC-PROFIT DISTRIBUTION (Nov/May)	\$325,000	\$325,093	\$325,000	\$325,097	\$325,000	<u>\$325,096</u>	\$325,000	\$325,101	
ABC/Bottle Tax Total	\$607,000	\$654,125	\$607,000	\$647,292	\$607,000	\$662,712	\$625,000	\$631,049	
TOTAL SALES TAX/ABC TAX	\$15,547,827	\$16,934,793	\$16,307,000	\$18,197,886	\$17,080,000	\$19,573,697	\$18,025,136	\$16,528,313	

^{*1999} Men's Open, June 17-20, 1999 **2005 Men's Open, June 16-19, 2005

G.S. 105-524 Adjustment

*(\$992,357.48)

deducted from

Moore County

(14 months total

deducted Jul 2016

to Aug 2017)

^{*** 2001} Women's Open, May 31-June 3, 2001

^{****2007} Women's Open, June 28-July 1, 2007

Moore County Department Sheriff's Department - Animal Services (General Fund)

Department Narrative:

The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

Revenue Sources FY18 Budget:

FY17 Budgeted Staffing Positions:

Fees/Donations \$76,500 County Property Tax \$912,651 11 Full-Time1 Part-Time

Total FY18 Expenditure Budget: \$989,151

Department Director: Captain James Furr, Moore County Sheriff's Office

Department Director email: jfurr@moorecountync.gov

	Animal Operations											
Month	Dog and Cat Intake - Total all Sources	Owner Surrender - Dogs	Owner Surrender - Cats	% Intake - Owner Surrenders	Adoptions	Rescues	Return to Owner	Total Live Release (Adopt + Rescues + RTO)	Number Euthanized	Total Field Calls For Service	# that are Animal Bite	# that are Cruelty/ Neglect
16 Jan	145	61	23	58%	37	74	15	126	22	164	12	26
16 Feb	126	49	15	51%	43	39	10	92	33	193	9	33
16 Mar	173	50	25	43%	34	42	22	98	53	248	19	15
16 Apr	166	54	21	45%	31	64	10		30	277	21	21
16 May	266	67	88	58%	53	111	9		60	242	43	10
16 June	301	83	69	50%	55	70	16		124	186	20	16
16 July		59	76	51%	104	49	13	166	108	217	33	28
16 Aug	211	40	72	53%	46	55	16		57	186	22	27
16 Sep	247	59	54	46%	60	86	18		51	238	30	29
16 Oct		38	60	49%	37	83	25	145	91	212	10	18
16 Nov	121	29	36	54%	38	53	12	103	46	211	12	22
16 Dec		47	27	53%	77	62	24		25	216	21	33
17 Jan		39	31	50%	96	69	12	177	29	233	36	28
17 Feb		36	30	53%	43	15	13		26	141	7	14
17 Mar	165	56	24	48%	51	74	12	137	40 23	167	15	17
17 Apr	145 192	50 40	25 64	52% 54%	75 78	13 19	14 9		23	171 161	4 11	7
17 May 17 June		40 19	36	54% 44%	78 53	26	9 15		29 18	161	11	4
	_	_				_	_	_	_		_	
17 July 17 Aug	190 236	36 51	33 59	36% 47%	76 89	48 55	<u>21</u> 6	145 150	31 66	123 364	20 16	7
17 Aug 17 Sept		54	61	50%	89	81	16		95	300	28	5
17 Sept	225	62	74	60%	70	54	8		65	370	28	9
17 Nov	228	56	69	55%	70	32	13		113	345	16	11
17 Nov	104	30	19	47%	71	22	10		57	253	14	10
18 Jan	138	46	33	57%	32	41	12		51	311	14	8
18 Feb	139	45	14	42%	46	34	18		47	281	14	3
18 Mar	199	78	30	54%	53	58	17	128	46	319	15	5
18 Apr	161	50	17	42%	44	36	16		45	267	17	4
18 May	269	80	76	58%	45	112	16		62	317	15	11
18 Jun	275	65	67	48%	62	95	11	168	140	315	10	6
Fiscal To Date 17/18	2394	653	552	50%	748	668	164	1580	818	3565	207	83
Fiscal To Date 16/17	2076	512	535	50%	758	604	183	1545	543	2282	211	230
Fiscal To Date 15/16	2523	726	550	51%	636	843	180	1659	815	14031	1040	811
Fiscal To Date 14/15	3223	916	757	52%	752	720	231	1703	1529	2089	195	168
Cal to Date 2018	1181	364	237	51%	282	376	90	748	391	1810	85	37
Cal to Date 2017	2105	529	525	50%	862	508	149	1519	592	2757	205	119
Cal to Date 2016	2361	636	566	51%	615	788	190	1593	700	2590	252	95
Cal To Date 2015	2810	776	645	51%	686	838	217	1741	1054	2057	175	150
Cal To Date 2014	3138	782	600	44%	751	623	230	1,604	1,480	1845	193	198
Cal To Date 2013	3206				798		161	959	2199			

Moore County Department of the Sheriff (General Fund)

Department Narrative:

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

Revenue Sources FY18 Budget:

Fees \$341,602 Grants/ABC Contract \$151,452 County Property Tax \$6,137,027

Total FY18 Expenditure Budget:

\$6,630,081

FY18 Budgeted Staffing Positions:

80 Full-Time 0 Part-Time

Department Director: Sheriff Neil Godfrey

Department Director email: ngodfrey@moorecountync.gov

			Target
		Average	Response
Month	# of Calls for Service	Response Time	Time
Jul-16	2,741	10 min, 37 sec	<11 min
Aug-16	2,869	9 min, 32 sec	<11 min
Sep-16	2,796	13 min, 12 sec	<11 min
Oct-16	2,930	10 min, 0 sec	<11 min
Nov-16	2,667	10 min, 20 sec	<11 min
Dec-16	2,659	9 min, 58 sec	<11 min
Jan-17	2,803	8 min, 57 sec	<11 min
Feb-17	2,581	10 min, 37 sec	<11 min
Mar-17	2,837	10 min, 17 sec	<11 min
Apr-17	3,012	11 min, 42 sec	<11 min
May-17	2,915	10 min, 35 sec	<11 min
Jun-17	2,862	9 min, 28 sec	<11 min

Month	# of Calls for Service	Average Response Time	Target Response Time
Jul-17	3,188	12 min, 14 sec	<11 min
Aug-17	2,994	10 min, 52 sec	<11 min
Sep-17	2,903	11 min, 43 sec	<11 min
Oct-17	3,476	10 min, 44 sec	<11 min
Nov-17	3,232	8 min, 55 sec	<11 min
Dec-17	3,190	8 min, 14 sec	<11 min
Jan-18	3,108	10 min, 14 sec	<11 min
Feb-18	2,962	9 min, 11 sec	<11 min
Mar-18	3,423	8 min, 14 sec	<11 min
Apr-18	3,185	8 min, 27 sec	<11 min
May-18	3,230	11 min, 0 sec	<11 min
Jun-18	3,260	9 min, 36 sec	<11 min

Moore County Department of the Sheriff - Detention Center (General Fund)

Department Narrative:

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

Revenue Sources FY18 Budget:

Fees/SSA Incentives \$292,000
Telephone Deposits \$61,000
Commissary/Video \$30,000
County Property Tax \$3,729,041

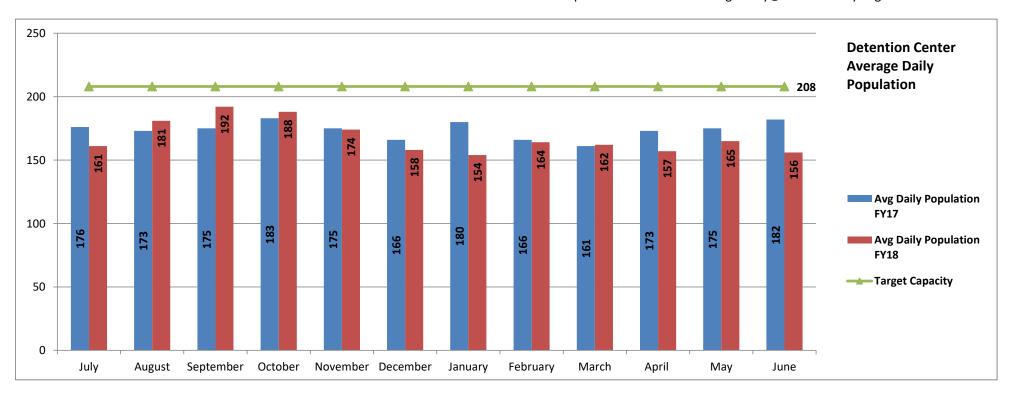
FY18 Budgeted Staffing Positions:

60 Full-Time 0 Part-Time

Total FY18 Expenditure Budget: \$4,112,041

Department Director: Sheriff Neil Godfrey

Department Director email: ngodfrey@moorecountync.gov



Moore County Department of Soil & Water Conservation (General Fund and SWCD Board Special Revenue Fund)

Department Narrative:

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

Revenue Sources FY18 Budget:

\$26,675 County Grant - State Dept of Ag County Property Tax \$192,962 County District Fund 220-Fees/Rentals \$21,271 (District Funds)

District gets \$3,600 matching state grant

Total FY18 Expenditure Budget: \$219,637 County District Fund 220 \$21,271 (District Funds)

(Educational & Scholarships)

FY18 Budgeted Staffing Positions:

3 Full-Time (Paid by County General Fund, \$26,675 Ag Grant)

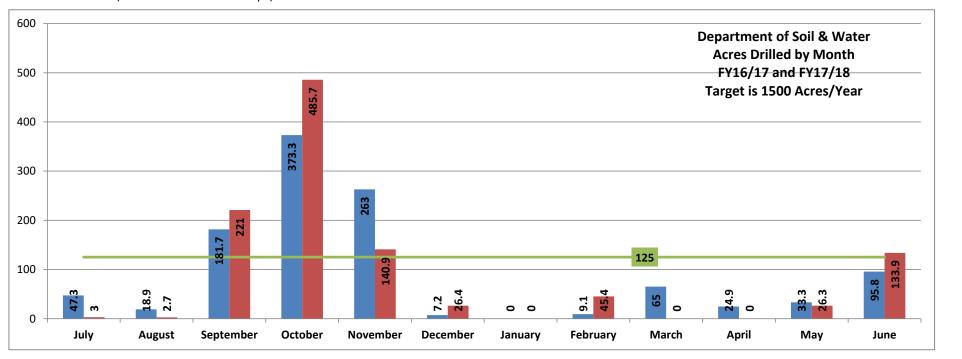
Part-Time (Director reports to the SWCD Board, Director

has authority over employees paid by County given

to him/her by their Board)

Department Director: Jonathan Russell

Department Director email: jrussell@moorecountync.gov



Moore County Solid Waste (General Fund)

Department Narrative:

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

Revenue Sources FY18 Original Budget:

Fees \$1,808,500 Recycling \$28,500 Property Tax \$340,437

Total FY18 Expense Original Budget: \$2,177,437

FY18 Budgeted Staffing Positions:

9 Full-Time0 Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov Divison Leader: Chad Beane, cbeane@moorecountync.gov

9	Solid Waste Debri	s by Month in To	ns FY16-17	
FY 17 - Current Fiscal Year	Leaf & Limb	Recycling	Const & Demo Material	Municipal Solid Waste-AVG
Jul-16	1,290	402	2,437	1,170
Aug-16	1,215	430	2,772	1,208
Sep-16	1,263	434	1,976	1,138
Oct-16	2,103	394	2,300	1,276
Nov-16	1,498	441	2,056	1,164
Dec-16	1,630	456	2,284	1,217
Jan-17	1,009	427	2,156	1,197
Feb-17	946	327	2,678	1,063
Mar-17	1,160	435	2,179	1,181
Apr-17	1,195	415	1,973	1,153
May-17	1,374	466	2,610	1,319
Jun-17	1,305	318	2,488	1,285
Totals	15,988	4,945	27,909	14,371
			Total Tonnage	63,213

	Solid Waste Debris by Month in Tons FY17-18										
FY 18 - Current Fiscal Year	Leaf & Limb	Recycling	Const & Demo Material	Municipal Solid Waste-AVG							
Jul-17	1,168	409	2,209	1,241							
Aug-17	1,087	465	2,216	1,235							
Sep-17	1,032	373	2,135	1,132							
Oct-17	1,266	377	2,220	1,177							
Nov-17	1,032	396	2,100	1,179							
Dec-17	1,068	448	1,756	1,171							
Jan-18	785	437	1,803	1,208							
Feb-18	1,065	392	2,391	1,074							
Mar-18	1,480	424	2,749	1,230							
Apr-18	1,413	360	2,246	1,275							
May-18	1,519	449	2,511	1,307							
Jun-18	1,604	479	2,548	1,300							
Totals	14,519	5,009	26,884	14,529							
		•	Total Tonnage	60,941							

Moore County Department of Solid Waste, continued

			Solid	Waste Revenues	i				
					Other Rev/SW				
				Electronic	Disposal Tax		Total Actual		Revenue as % of
FY 17	Landfill Fees	Recycle Material	White Goods	Recycling	Distribution	Scrap Tires	Revenue	Total Rev Budget	Total Budget
Jul-16	\$153,823	\$510	\$0	\$0	\$0	\$0	\$154,333	\$140,458	109.88%
Aug-16	\$1,502	\$290	\$11,615	\$0	\$0	\$0	\$13,407	\$140,458	9.55%
Sep-16	\$130,943	\$271	\$0	\$0	\$0	\$0	\$131,214	\$140,458	93.42%
Oct-16	\$129,981	\$312	\$0	\$0	\$0	\$0	\$130,293	\$140,458	92.76%
Nov-16	\$126,574	\$462	\$10,479	\$0	\$10,081	\$33,257	\$180,851	\$140,458	128.76%
Dec-16	\$140,733	\$260	\$0	\$0	\$0	\$0	\$140,993	\$140,458	100.38%
Jan-17	\$136,735	\$516	\$693	\$0	\$0	\$0	\$137,944	\$140,458	98.21%
Feb-17	\$123,726	\$685	\$9,567	\$7,010	\$10,218	\$30,261	\$181,465	\$140,458	129.20%
Mar-17	\$143,786	\$591	\$0	\$0	\$0	\$0	\$144,376	\$140,459	102.79%
Apr-17	\$126,173	\$278	\$0	\$0	\$0	\$0	\$126,451	\$140,459	90.03%
May-17	\$130,018	\$1,265	\$44,371	\$0	\$9,245	\$29,363	\$214,262	\$140,459	152.54%
Jun-17	\$147,813	\$331	\$0	\$0	\$0	\$0	\$148,144	\$140,459	105.47%
Totals	\$1,491,807	\$5,771	\$76,724	\$7,010	\$29,543	\$92,880	\$1,703,735	\$1,685,500	101.08%

			Solid '	Waste Revenues	;				
	Landfill Fees				Other Rev/SW				
	Budget	Recycle Material		Electronic	Disposal Tax		Total Actual		Revenue as % of
FY 18	\$1,650,000	Budget \$4,500	White Goods	Recycling	Distribution	Scrap Tires	Revenue	Total Rev Budget	Total Budget
Jul-17	\$128,169	\$660	\$0	\$0	\$0	\$0	\$128,829	\$153,083	84.16%
Aug-17	\$147,431	\$1,967	\$0	\$0	\$0	\$0	\$149,397	\$153,083	97.59%
Sep-17	-\$86,512	\$519	\$0	\$0	\$0	\$0	-\$85,993	\$153,083	-56.17%
Oct-17	\$139,354	\$483	\$0	\$0	\$0	\$0	\$139,837	\$153,083	91.35%
Nov-17	\$122,278	\$0	\$10,611	\$0	\$0	\$44,220	\$177,109	\$153,083	115.69%
Dec-17	\$135,337	\$712	\$0	\$0	\$0	\$0	\$136,049	\$153,083	88.87%
Jan-18	\$105,657	\$187	\$0	\$0	\$0	\$0	\$105,843	\$153,083	69.14%
Feb-18	\$129,353	\$364	\$103,871	\$0	\$10,340	\$28,996	\$272,923	\$153,083	178.28%
Mar-18	\$160,179	\$367	\$0	\$0	\$0	\$0	\$160,546	\$153,084	104.87%
Apr-18	\$161,032	\$548	\$0	\$0	\$0	\$0	\$161,579	\$153,084	105.55%
May-18	\$125,861	\$184	\$8,708	\$0	\$9,839	\$31,133	\$175,725	\$153,084	114.79%
Jun-18	\$175,685	\$556	\$0	\$0	\$0	\$0	\$176,241	\$153,084	115.13%
Totals	\$1,443,824	\$6,546	\$123,190	\$0	\$20,179	\$104,349	\$1,698,087	\$1,837,000	92.44%

Solid Waste -		Revised Budget			Revised Budget	Actual
General Fund	Revenue	Revenue	Actual Revenue	Expenditures	Expenditures	Expenditures
FY11/12	\$1,085,716	\$1,085,716	\$1,179,467	\$2,009,302	\$2,924,166	\$2,661,795
FY12/13	\$1,142,000	\$1,231,166	\$1,366,064	\$1,970,813	\$2,154,859	\$2,024,303
FY13/14	\$1,182,000	\$1,182,000	\$1,368,783	\$2,007,999	\$2,032,119	\$1,987,357
FY14/15	\$1,257,000	\$1,297,000	\$1,322,945	\$2,183,967	\$2,433,757	\$2,386,158
FY15/16	\$1,309,000	\$1,309,000	\$1,648,289	\$2,087,496	\$2,112,460	\$2,078,921
FY16-17	\$1,685,500	\$1,685,500	\$1,703,735	\$2,177,437	\$2,324,845	\$2,125,095
FY17-18-June	\$1,837,000	\$1,867,000	\$1,698,087	\$2,177,437	\$2,259,975	\$2,225,333

Moore County Department of Tax and Revaluation (General Fund)

Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

Revenue Sources FY18 Original Budget:

FY17 Budgeted Staffing Positions:

Property Tax \$1,677,324

24 Full-Time

0 Part-Time

Total FY18 Expenditure Original Budget:

\$1,677,324

Department Director: Gary Briggs

Department Director email: gbriggs@moorecountync.gov

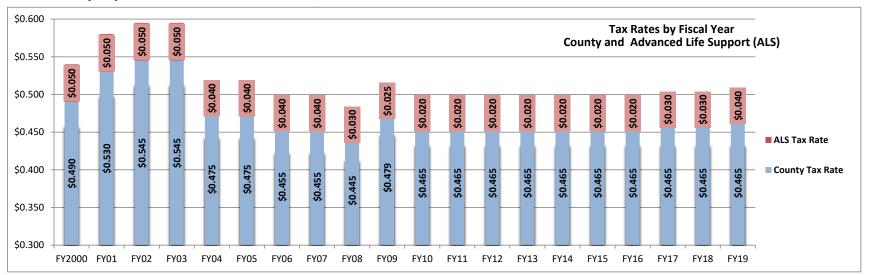
Tax Rates	FY14/15 Tax Rate	FY15/16 Tax Rate	FY16/17 Tax Rate	FY17/18 Tax Rate	FY18/19 Tax Rate
County/General	\$0.465	\$0.465	\$0.465	\$0.465	\$0.465
ALS	\$0.020	\$0.020	\$0.030	\$0.030	\$0.040
Fire Districts		\$0.080	\$0.085	\$0.090	\$0.095
A. Southern Pines	\$0.089				
B. Crestline	\$0.083				
C. Pinebluff	\$0.086				
D. Pinehurst	\$0.084				
E. Seven Lakes	\$0.040				
F. West End	\$0.069				
G. Eastwood	\$0.070				
J. Robbins	\$0.063				
K. Carthage	\$0.064				
M. Highfalls	\$0.066				
N. Eagle Springs	\$0.075				
P. Aberdeen	\$0.092				
Q. Crains Creek	\$0.111				
T. Whispering Pines	\$0.058				
V. Cypress Pointe	\$0.081				
W. Westmoore	\$0.070				

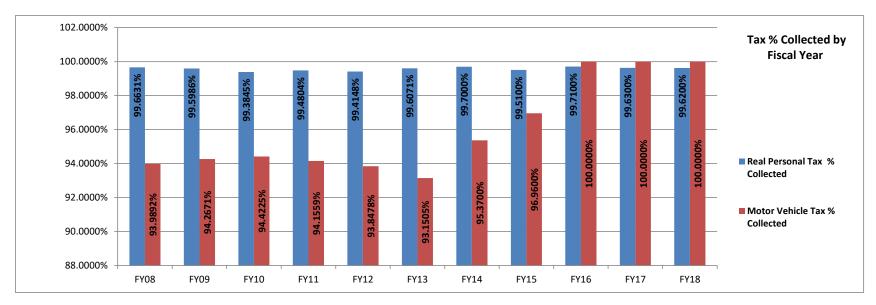
Moore County Department of Tax and Revaluation, continued

Real/Personal Tax Collections % by Month								
Real/Personal Tax	FY15	FY16	FY17	FY18	Target			
July	8.06%	0.81%	2.50%	7.26%	>99%			
Aug	63.02%	47.12%	65.46%	67.36%	>99%			
Sept	68.36%	69.50%	69.82%	70.35%	>99%			
Oct	69.77%	70.55%	70.78%	72.41%	>99%			
Nov	71.90%	72.99%	73.72%	75.23%	>99%			
Dec	86.05%	86.71%	85.85%	86.56%	>99%			
Jan	95.21%	96.01%	96.62%	96.88%	>99%			
Feb	97.16%	97.87%	98.09%	98.38%	>99%			
Mar	98.33%	98.64%	98.86%	98.96%	>99%			
Apr	99.12%	99.51%	99.37%	99.45%	>99%			
May	99.41%	99.67%	99.56%	99.55%	>99%			
Jun	99.51%	99.70%	99.63%	99.62%	>99%			

Motor Vehicle Tax Collections % by Month - State DMV								
Motor Vehicle Tax	FY15	FY16	FY17	FY18	Target			
July	48.55%	100.00%	100.00%	100.00%	>98.5%			
Aug	57.92%	100.00%	100.00%	100.00%	>98.5%			
Sept	90.49%	100.00%	100.00%	100.00%	>98.5%			
Oct	90.69%	100.00%	100.00%	100.00%	>98.5%			
Nov	95.44%	100.00%	100.00%	100.00%	>98.5%			
Dec	96.71%	100.00%	100.00%	100.00%	>98.5%			
Jan	96.80%	100.00%	100.00%	100.00%	>98.5%			
Feb	96.93%	100.00%	100.00%	100.00%	>98.5%			
Mar	96.63%	100.00%	100.00%	100.00%	>98.5%			
Apr	96.95%	100.00%	100.00%	100.00%	>98.5%			
May	96.95%	100.00%	100.00%	100.00%	>98.5%			
Jun	96.96%	100.00%	100.00%	100.00%	>98.5%			

Moore County Department of Tax and Revaluation, continued





North Carolina Financial Condition Analysis

Key: MOORE COUNTY

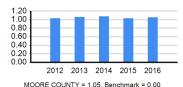
General Fund

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Resource Flow

Service Obligation

Operations ratio



Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund).

Dependency

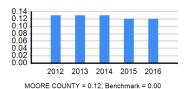
Intergovernmental ratio



Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.

Financing Obligation

Debt service ratio

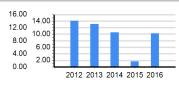


Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund).

Resource Stock

Liquidity

Quick ratio

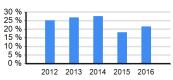


Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash & investments divided by current liabilities.

MOORE COUNTY = 10.21, Benchmark = 0.00

Solvency

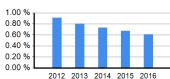
Fund balance available as percentage of expenditures



Solvency measures a government's ability to meet longterm obligations. Fund balance as a percentage of expenditures is calculated as available fund balance divided by expenditures plus transfers out.

Leverage

Debt as percentage of assessed value



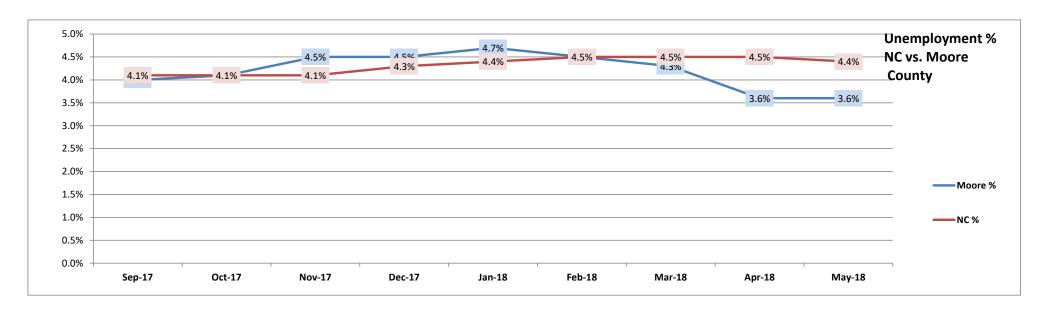
MOORE COUNTY = 21.57 %, Benchmark = 0.00 %

MOORE COUNTY = 0.61 %. Benchmark = 0.00 %

Leverage measures the extent to which a government relies on tax-supported debt. The ratio of debt as a percentage of assessed value is calculated as taxsupported, long-term debt divided by assessed value.

[Selected Unit]

MOORE C	OUNTY		2012	2013	2014	2015	2016
Dimension	Indicator	Elements					
Service Obligation	Operations Ratio		1.03	1.06	1.07	1.03	1.05
	Total Revenues	85,292,227	87,657,134	89,664,730	91,014,621	91,398,922	
		Total Expenditures	82,721,258	82,871,243	83,504,851	88,016,373	87,203,143
Dependency	Intergovernmental Ratio		0.15	0.14	0.13	0.14	0.15
		Total Intergovernmental Revenue	12,749,246	12,293,461	12,079,469	13,025,030	13,407,664
		Total Revenue	85,292,227	87,657,134	89,664,730	91,014,621	91,398,922
Financing Obligation Debt Service Ratio			0.13	0.13	0.13	0.12	0.12
		Debt Service	11,079,312	10,649,783	10,578,464	10,341,515	10,104,069
		Total Expenditures	82,721,258	82,871,243	83,504,851	88,016,373	87,203,143
Liquidity	Quick Ratio		14.09	13.13	10.53	1.66	10.21
		Cash & Investments	23,387,757	25,153,473	26,471,444	43,412,635	20,946,171
		Current Liabilities (not including Deferred Revenue)	1,660,074	1,915,605	2,513,484	26,109,050	2,051,187
Solvency	Fund Balance Available as a Percentage of Expenditures	Dept. of State Treasurer Calculation	25.15	26.87	27.54	18.12	21.57
Leverage	Debt as a Percentage of Assessed Value		0.91	0.80	0.73	0.67	0.61
		Tax-Supported, Long-Term Debt	108,133,365	95,927,157	89,501,379	83,089,105	72,239,104
		Assessed Value	11,889,705,671	12,044,278,078	12,210,773,658	12,340,310,654	11,908,391,804



Moore County Public Works - Public Utilities Division (Fund 610 Enterprise Fund)

Department Narrative:

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates eleven permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

Revenue Sources FY18 Original Budget: FY17 Budgeted Staffing Positions:

 Fees
 \$10,684,425
 40
 Full-Time

 Interest/Surplus
 \$454,051
 0
 Part-Time

Total FY18 Expenditure Original Budget: \$11,138,476 Department Director: Randy Gould

Department Director email: rgould@moorecountync.gov

Chart 1

Prior Fiscal Year Activity				
Public Utilities FY17	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-16	\$844,874	\$872,159	\$854,125	\$736,414
Aug-16	\$844,874	\$872,159	\$508,366	\$536,786
Sep-16	\$844,874	\$872,159	\$1,015,773	\$800,513
Oct-16	\$844,874	\$872,159	\$964,501	\$903,109
Nov-16	\$844,874	\$872,159	\$785,139	\$743,400
Dec-16	\$844,874	\$872,159	\$802,806	\$868,261
Jan-17	\$844,874	\$872,159	\$1,063,604	\$1,218,741
Feb-17	\$844,874	\$872,159	\$613,628	\$520,382
Mar-17	\$844,874	\$872,158	\$749,081	\$563,024
Apr-17	\$844,874	\$872,158	\$859,656	\$962,855
May-17	\$844,874	\$872,158	\$842,953	\$650,071
Jun-17	\$844,875	\$1,932,358	\$1,121,090	\$2,225,947
Totals	\$9,478,644	\$12,153,070	\$9,923,026	\$11,007,590

Chart 1

Current Fiscal Year Activity				
Public Utilities FY18	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-17	\$928,206	\$951,713	\$425,832	\$275,306
Aug-17	\$928,206	\$951,713	\$1,005,053	\$764,556
Sep-17	\$928,206	\$951,713	\$1,137,342	\$1,082,473
Oct-17	\$928,206	\$951,713	\$1,051,101	\$726,189
Nov-17	\$928,206	\$951,713	\$857,436	\$841,164
Dec-17	\$928,206	\$951,713	\$942,442	\$1,005,014
Jan-18	\$928,206	\$951,713	\$1,064,997	\$647,513
Feb-18	\$928,206	\$951,713	\$702,319	\$605,802
Mar-18	\$928,206	\$951,713	\$731,813	\$786,859
Apr-18	\$928,206	\$951,713	\$898,007	\$914,513
May-18	\$928,206	\$951,713	\$928,623	\$796,544
Jun-18	\$928,206	\$951,713	\$1,392,967	\$2,348,450
Totals	\$11,138,476	\$11,420,559	\$11,137,933	\$10,794,382

Moore County Department of Public Utilities , continued

64,437,952

45,342,832

Department Narrative: Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

CONSUMPTION REPORT, Chart 2

Total less EMWD = Utilities

- 1	٠	ı	n	_	1	Ω

	Total Water	Total Sewer	Total Irrigation				
	Gallons Billed	Gallons Billed	Gallons Billed	Total \$	Total \$	Total \$	Total \$
Pinehurst(7,8,9,10,11,12,13,				Billed	Billed in Water	Billed in Waste Water	Billed in Irrigation
14,15,16,17,18,19,20,21, 22)	38,414,808	37,628,756	15,577,564	\$ 677,900.49	\$ 247,918.15	\$ 314,299.12	\$ 115,683.22
Monroetown (30)	74,348	74,348		\$ 1,173.08	\$ 520.36	\$ 652.72	
Jackson Hamlet (26)	270,312	262,996		\$ 4,179.72	\$ 1,901.51	\$ 2,278.21	
Book 24 Pinehurst	6,587,518	5,886,519	1,417,514	\$ 107,891.31	\$ 46,399.21	\$ 52,102.32	\$ 9,389.78
Taylortown				\$ -			
Totals	45,346,986	43,852,619	16,995,078	\$ 791,144.60	\$ 296,739.23	\$ 369,332.37	\$ 125,073.00
Seven Lakes (1-4)	15,759,761	136,952	562,241	\$ 101,566.36	\$ 96,480.02	\$ 1,031.88	\$ 4,054.46
Love Grove (28)	182,750			\$ 1,264.42	\$ 1,264.42		
Totals	15,942,511	136,952	562,241	\$ 102,830.78	97,744.44	\$ 1,031.88	\$ 4,054.46
Hyland Hills/Niagara (5)	494,780		0	\$ 3,487.68	\$ 3,246.21		\$ 241.47
Vass (6)	2,128,109	1,279,193	17,240	\$ 25,071.14	\$ 14,332.58	\$ 10,571.37	\$ 167.19
East Moore(80's)	12,121,311	58,211	288,878	\$ 122,790.47	\$ 120,462.95	\$ 498.71	\$ 1,828.81
Totals	14,744,200	1,337,404	306,118	\$ 151,349.29	\$ 138,041.74	\$ 11,070.08	\$ 2,237.47
				\$ -			
Addor (27)	96,814	74,068		\$ 1,654.68	\$ 776.90	\$ 877.78	
The Carolina (25)	209,645		59,693	\$ 1,661.45	\$ 1,227.72		\$ 433.73
Robbins (29)	38,467			\$ 324.06	\$ 324.06		
High Falls (31)	61,754			\$ 463.78	\$ 463.78		
West Moore (33)	118,886		6,705	\$ 928.93	\$ 882.10		\$ 46.83
Total other small systems	525,566	74,068	66,398	\$ 5,032.90	\$ 3,674.56	\$ 877.78	\$ 480.56
Hydrant Meters				\$ -			
				\$ -			
Totals	76,559,263	45,401,043	17,929,835	\$ 1,050,357.57	536,200	382,312	131,845

17,640,957

927,567

415,737

381,813

130,017

Moore County Department of Veteran Services (General Fund)

Department Narrative:

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records. Moore County has a total of 10,315 Veterans.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

Revenue Sources FY18 Budget:

Service Grant - State \$2,500 County Property Tax \$172,958

FY18 Budgeted Staffing Positions:

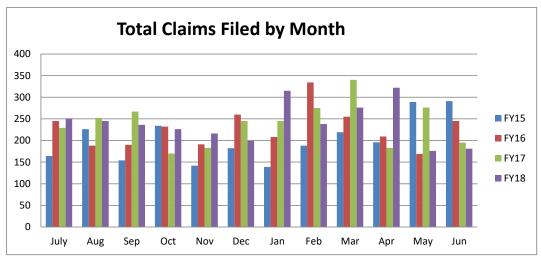
3 Full-Time0 Part-Time

Total FY18 Expenditure Budget: \$175,458

Department Director: Jim Pedersen

Department Director email: jpedersen@moorecountync.gov





* Veteran population estimates, as of September 30, 2014, are produced by the VA Office of the Actuary (VetPop 2014). http://www.va.gov/vetdata/Expenditures.asp

Moore County Water Pollution Control Plant (Fund 600 Enterprise Fund)

Department Narrative:

The Water Pollution Control Plant is a division of Public Works and treats wastewater produced within Moore County and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit. Flow is invoiced monthly to each town based on flow monitoring readings. Flow treated versus flow invoiced is measured to assist in determining accuracy of revenues as well as detecting inflow and infiltration into the collection system.

Revenue Sources FY18 Original Budget:

User Fees \$4,845,317

Total FY18 Expenditure Budget: \$4,845,317

Department Director: Randy Gould, rgould@moorecountync.gov Division Leader: Janna Scherer, jscherer@moorecountync.gov

Wastewater Treatment Plant Gallons Treated vs. Gallons Invoiced % Gallons Invoiced vs. **Fiscal Year Treated Gallons Invoiced Gallons** Treated FY06 1,712,037,666 1,462,960,632 85% 1,866,686,470 1,688,645,986 90% FY07 FY08 1,621,958,000 1,444,689,266 89% 1,616,791,000 FY09 1,503,124,303 93% FY10 1,631,586,000 1,502,536,298 92% FY11 1,568,680,000 1,420,357,118 91% 1,473,402,000 1,424,967,783 97% FY12 88% FY13 1,703,953,000 1,494,863,502 1,646,900,864 91% FY14 1,810,658,000 1,794,947,000 FY15 1,629,631,966 91% FY16 1,933,140,000 1,746,790,187 90% 1,914,238,000 FY17 1,742,258,408 91% FY18-June 1,895,019,000 1,730,500,696 91%

FY18 Budgeted Staffing Positions:

19 Full-Time0 Part-Time

Current Fiscal Year Activity				
Wastewater Treatment Plant FY18	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-17	\$403,776	\$422,127	\$411,954	\$127,922
Aug-17	\$403,776	\$422,127	\$438,984	\$408,604
Sep-17	\$403,776	\$422,127	\$23,175	\$146,087
Oct-17	\$403,776	\$422,127	\$419,881	\$306,376
Nov-17	\$403,776	\$422,127	\$435,367	\$345,702
Dec-17	\$403,776	\$422,127	\$409,061	\$210,785
Jan-18	\$403,776	\$422,127	\$425,919	\$257,389
Feb-18	\$403,776	\$422,127	\$449,392	\$213,220
Mar-18	\$403,776	\$422,127	\$410,417	\$195,053
Apr-18	\$403,776	\$422,127	\$469,326	\$1,636,846
May-18	\$403,776	\$422,127	\$477,834	\$202,598
Jun-18	\$403,776	\$422,130	\$465,020	\$223,446
Totals	\$4,845,317	\$5,065,527	\$4,836,331	\$4,274,027